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Hearing Date and Time: July 18, 2013 at 11:00 a.m. (prevailing U.S. Eastern Time)

#### GIBSON, DUNN & CRUTCHER LLP

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Attorneys for the Debtors and Debtors in Possession

UNITED STATES BANKRUPTC	Y COURT
SOUTHERN DISTRICT OF NEW	YORK

	X
IN RE:	: Chapter 11
ARCAPITA BANK B.S.C.(c), et al.,	: Case No. 12-11076 (SHL)
Debtors.	: Jointly Administered
	: X

# DEBTORS' COUNTER-DESIGNATION OF THE DEPOSITION TRANSCRIPT OF MATTHEW ELLIOT IN LIEU OF LIVE REDIRECT EXAMINATION IN SUPPORT OF THE DEBTORS' MOTION CONFIRMING THE DEBTORS' AUTHORITY TO FUND NON-DEBTOR EUROLOG AFFILIATES

In connection with the *Debtors' Motion for Order Confirming the Debtors'*Authority to Fund Non-Debtor EuroLog Affiliates (the "Motion") [Docket No. 872], Arcapita

Bank B.S.C.(c) and its affiliated debtors in possession (the "Debtors") set for hearing on July 18,

2013, the Debtors hereby submit the following counter-designations of the deposition transcript

of Matthew Elliott of Linklaters LLP (the "Witness") as the Debtors' redirect examination of the

Witness in response to the designations of the deposition transcript of the Witness submitted by

the Committee as its cross-examination of the Witness in lieu of live cross examination.

The Debtors reserve the right to use any deposition excerpts designated by any other party. The Debtors further reserve the right to counter-designate additional ranges in response to any excerpt designated by any other party. The Debtors expressly reserve the right to supplement these counter-designations as necessary and appropriate. The deposition transcript of Matthew Elliott is attached hereto as **Exhibit A**.

#### **Deposition Counter-Designations for Matthew Elliott (Linklaters) – March 17, 2013**

Tr.	Excerpt	
16:13-17:9	<ul> <li>Q. Why hasn't Linklaters sought fees from P3 and Arcapita Limited?</li> <li>MS. DILUIGI: Objection. You can answer.</li> <li>A. Sorry. Why hasn't Linklaters sought fees? Well, we have invoiced P3 and Arcapita Limited, so we have sought fees from</li> </ul>	
	Q. Have you taken any actions to attempt to collect on those invoices?	
	A. I think stepping back, the action we took in the first instance was to secure the court order back in August last year, to insure that there was a basis on which those entities would make payment.	
	Q. Is it your understanding of that court order that P3 and Arcapita Limited were paying those fees, or were those fees to be funded by the debtors?	
	A. I think the language of the order is that the debtors are authorized and directed to make the payments.	
96:8-24	Q. So in the EuroLog IPO, the assets of P3 were combined with the assets of Arcapita Limited?	
	A. I'm sorry. Just to be very precise, the construct of the IPO is such that a [n]ew Jersey incorporated vehicle was to be set up into which were going to be transferred the various intermediate holding companies, which ultimately owned the real estate assets, and the – an intermediate holding company of the asset management companies, and it was all going to be tipped into	

These counter-designations are in response to designations sent to the Debtors by the Committee prior to the date hereof. Should the designations filed by the Committee differ from the designations that were previously sent to the Debtors, the Debtors expressly reserve their right to supplement these counter-designations accordingly.

	the ListCo, and that holistically would comprise the the vehicle that was being floated.	
	Q. Those assets, to your knowledge, still exist; correct?	
	A. Correct.	
136:9-12	Q. Yes.	
	A. And bear in mind, these were only estimates. They are my best estimates at the particular time.	
146:17-148:14	Q. As a partner now, do you have a general awareness as to the level of discounts that are applied to IPO fees?	
	A. A general awareness, yes.	
	Q. What is your general awareness as to the level of those discounts?	
	A. On a successful or a	
	Q. Let's start with successful.	
	A. Again, it's very case-specific. I have seen IPOs at a premium to face value, and I have seen those that have marginal discounts to face value on a successful IPO. So it's case-specific.	
	Q. In what circumstances by – what do you mean by "premium"?	
	A. As in an excess over what our notional rates would be.	
	Q. And in what situations would you have a premium on a successful IPO?	
	A. Just the negotiations that had been borne out with the client.	
	Q. How about unsuccessful IPOs?	
	A. Typically there would be a discount applied.	
	Q. Of what general range?	
	A. Again, very fact and case specific, by reference to the nature of the client, and the volume of work, the size of the IPO, and I think you need to be very careful when you are talking about percentages. It's more about aggregate amounts. So, you you don't look at it always in percentage. You look at the amount of cash recovery under the matter.	
	Q. In terms of percentages, have you are you aware of any IPO that has provided greater than a 30 percent discount?	
	A. I am I am I am not I am not aware of any if I take this this I'm not aware of any transaction, of any IPO, indeed any transaction, where as currently presented, we,	

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	Linklaters, have agreed a discount in excess of the amounts in which we are talking here, which is, you know, a substantial amount of – a substantial dollar amount. I'm just not aware of us having ever agreed to anything that large.
150:10-20	Q. Are you aware of any instance in which a client has paid the standard billable rates?
	A. Yes.
	Q. Have you been involved in any of those situations?
	A. Yes.
	Q. In the IPO context?
	A. In the IPO context? I am not aware – I'm aware of other examples, not the ones that I have been directly engaged with.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

Dated: New York, New York

July 10, 2013

Respectfully submitted,

/s/ Craig H. Millet

Michael A. Rosenthal (MR-7006) Craig H. Millet (admitted *pro hac vice*) Jeremy L. Graves (admitted *pro hac vice*) **GIBSON, DUNN & CRUTCHER LLP** 

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ATTORNEYS FOR THE DEBTORS AND DEBTORS IN POSSESSION

### **EXHIBIT A**

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		Page 1
1		
2	UNITED STATES BANKRUPTCY COURT	
3	SOUTHERN DISTRICT OF NEW YORK	
4	X	
5	In re	Chapter 11
6	ARCAPITA BANK B.S.C.(c),	Case No.
7	et al.,	12-11076(SHL)
8	Debtors.	(Jointly Administered)
9		
10	X	
11		
12		
13	DEPOSITION OF MATTHEW E	LLIOTT
14	New York, New York	
15	March 17, 2013	
16		
17		
18		
19		
20		
21		
22		
23		
24	Reported by:	
	Bonnie Pruszynski, RMR	
25	JOB NO. 59268	

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Page 2
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7
                          March 17, 2013
                              1:45 p.m.
10
11
12
                   Deposition of MATTHEW ELLIOTT, held
13
     at the offices of Milbank, Tweed, Hadley & McCloy,
14
     LLP, One Chase Manhattan Plaza, New York, New
15
    York, before Bonnie Pruszynski, a Registered
16
    Professional Reporter, Registered Merit Reporter,
17
    Certified LiveNote Reporter and Notary Public of
18
     the State of New York.
19
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21
22
23
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25
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Page 3 1 2 APPEARANCES: MILBANK TWEED HADLEY & McCLOY Attorneys for Official Committee of Unsecured 5 Creditors 6 One Chase Manhattan Plaza 7 New York, New York 10005 PATRICK MARECKI, ESO. BY: ANDREW LEBLANC, ESQ. (as noted) 10 CHARLOTTA CHUNG, ESQ. 11 12 GIBSON DUNN & CRUTCHER 13 Attorneys for Debtors 14 2100 McKinney Avenue 15 Dallas, Texas 75201 16 BY: JEREMY GRAVES, ESQ. 17 CRAIG MILLET, ESQ. 18 19 20 21 WILLKIE FARR & GALLAGHER 22 Attorneys for KPMG U.K. 23 787 Seventh Avenue 24 New York, New York 10019 25 BY: JOSEPH BAIO, ESQ.

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Page 4
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2
     APPEARANCES (Continued):
3
4
     LINKLATERS
5
     Attorneys for Linklaters and the witness:
6
                1345 Avenue of the Americas
7
               New York, New York 10105
8
               BRENDA DiLUIGI, ESQ.
     BY:
9
10
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Page 5 1 M. Elliott 2 (Witness sworn.) MR. MARECKI: Do we have anyone on the line? 5 MS. DILUIGI: Do you know if we are 6 waiting for anybody? MR. MARECKI: I think Walter and Sarah were going to dial in. But I'm fine to proceed. We can proceed. 10 MATTHEW ELLIOTT, 11 called as a witness, having been first 12 duly sworn, was examined and testified 13 as follows: 14 EXAMINATION 15 BY MR. MARECKI: 16 Q Good morning, Mr. Elliott. 17 My name is Patrick Marecki, and I'm 18 counsel to the Official Committee of Unsecured 19 Creditors. 20 Can you please state your name and 21 current employment. 22 Matthew Elliott. I'm a partner at Δ 23 Linklaters LLP. 24 Are you in the U.K. office? Q 25 Α Yes.

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Page 6
1
                          M. Elliott
2
                  Have you ever been deposed before?
           0
           Α
                  No.
                  Have you ever testified at a hearing
           0
5
    before?
6
           Α
                  No.
7
                  Just a few ground rules for the
           0
    deposition.
                  We need your answers to be verbal so
10
    the court reporter can get them down, which means
11
    yes or no, no nods or shakes of the head.
12
                  If you don't understand a question,
13
    please let me know, and I will rephrase to the
14
    best of my ability.
15
                  If you answer a question, I will
16
    assume you have understood it. Is that fair?
17
                  That's fair.
18
                  If you need a break at any time, just
19
    lead me know, and we can take one, but if there is
20
    a question pending, we ask that you answer the
21
    question before taking the break.
22
                  That's fine.
           Α
23
                  Can you describe your educational
           0
24
    background?
25
                  Educated in U.K., at school, Oxford
           Α
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Page 7 1 M. Elliott 2 University for three years, two years law school, two years training contract, which is the -- the form of training you undergo in the U.K. at Linklaters, and then I've remained since then at 6 Linklaters for the entirety of my career. When did you graduate from Oxford? 0 Α In -- it would have been '95, end of 95. 10 Where did you go to law school? Q 11 Guilford Law School. Α 12 When did you graduate from there? 0 13 In -- in the end of, summer of '97, Α 14 it would have been. 15 Did you move straight to Linklaters 0 16 from there? 17 Took some time traveling, but I 18 started in Linklaters in January '98. 19 0 When did you become a partner at 20 Linklaters? 21 Α May 2010. 22 What is your general area of 0 23 expertise? 24 Α Corporate finance lawyer, with a 25 range of expertise from kind of capital markets

Page 8 1 M. Elliott work through to public and private M&A. Has that been your area of expertise 0 throughout your time at Linklaters? 5 Α Correct. 6 Have you worked on a number of IPOs 0 in addition to the EuroLog IPO? I have worked in connection with a Α number, yes. 10 Roughly how many? 11 It's hard to put an exact number on Α 12 it, but in terms of, if I worked backwards from 13 where I am at today, given the length of time that 14 this IPO has taken, as a partner, this will be the 15 main one. It's 18 months, so, I think -- I think 16 the important thing, really, is that my -- my role 17 on this transaction was one in which I brought to 18 bear the entire range of my skills, from the -- as 19 I say, from the IPO through to the M&A, so... 20 This is the only IPO you have worked 0 21 on as a partner, though; is that right? 22 That's correct. Α 23 But as an associate, you worked on 24 several others? 25 Α Correct.

Page 9 1 M. Elliott 2 And you are not sure roughly how many 0 as an associate? I mean, that is going back a fair 5 amount of time. I am not sure of the exact 6 number, no. 0 How many were successful? MS. DILUIGI: Objection. You can answer. 10 Α Again, I'm not sure of the exact 11 numbers, but over -- the majority, I suspect, were 12 successful. 13 But you have worked on other IPOs in 14 addition to the EuroLog IPO that were not 15 ultimately successful? 16 I have worked on other -- yeah, other 17 IPOs that were not ultimately successful. 18 Do you have a rough idea as to how 0 19 many? 20 Again, hard to, hard to -- a small Α 21 percentage. Maybe one or two. 22 0 Can you explain your general 23 responsibilities in connection with the EuroLog 24 IPO? 25 My responsibility was to deliver the Α

Page 10 1 M. Elliott 2 transaction in its broadest sense. I was the interface with the client, and my role, as I say, was to, you know, deliver the various constituent parts of the transaction to successful completion. 6 Is it fair to characterize you as the 0 lead partner --Α Correct. 0 -- in charge of the engagement? 10 MR. MARECKI: Marking as Exhibit 1 11 the declaration of Matthew Elliott. 12 (Elliott Exhibit 1 marked for 13 identification as of this date.) 14 Thank you. Α 15 Mr. Elliott, have seen this document 0 16 before? 17 Α Yes. 18 Can you tell me what it is? 0 19 Α It's my declaration. 20 If you would flip to the last page, 0 21 that is your electronic signature? 22 That's correct. Α 23 This declaration was submitted in 0 24 support of the debtors' motion for the IPO fees? 25 Α Correct.

```
Page 11
1
                          M. Elliott
2
                  Did you draft this declaration
           0
    yourself?
                  I did, in conjunction with my
           Α
5
    colleague, Brenda, here.
6
                  Is there anything in the declaration
           0
    that you believe to be inaccurate or that you
    would like to correct?
           Α
                  No.
10
                  You submitted a supplemental
11
    declaration as well; is that right?
12
           Α
                  That is correct.
13
                   (Elliott Exhibit 2 marked for
14
           identification as of this date.)
15
           Α
                  Thank you.
16
           0
                   Is what's been marked as Exhibit 2
17
    the reply declaration you submitted in connection
18
    with the fee motion?
19
                  That is correct.
           Α
20
                  And that's your signature at the end?
           0
21
           Α
                  Yes.
22
                  Did you draft this declaration
           0
23
    yourself?
24
                  Again, yes, in conjunction with my
           Α
25
    colleagues, yes.
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Page 12 1 M. Elliott 2 Why did you submit a supplemental 0 declaration? Α It was in response to the response that the UCC had placed in connection with the 6 motion that the debtors have put forward. Who asked you to submit the 0 declaration? In -- it was in discussion with my 10 colleagues in New York, in further support of the 11 original motion. 12 Is there anything in Exhibit 2 that 0 13 you believe to be inaccurate or would like to 14 correct? 15 Α No. 16 0 If you could turn to Exhibit 1, your 17 initial declaration. Paragraph 11. 18 Does it says that Linklaters was 19 retained by ParkPoint Properties SRO, P3, and 20 Arcapita Limited to provide the services in 21 connection with the EuroLog IPO? 22 MS. DILUIGI: It's PointPark. 23 MR. MARECKI: PointPark. I reverse 24 that every time. That's why I call it P3. 25 MS. DILUIGI: If you would like, we

Page 13 1 M. Elliott 2 can refer to it as P3 going forward. Is that correct, Mr. Elliott? 0 Α That's correct. 5 If I refer to PointPark Properties 6 SRO as P3 during this deposition, will you understand that I mean PointPark Properties SRO? I will. Α When was Linklaters engaged by P3 and 10 Arcapita Limited? 11 Originally in July 2011. Α 12 When was the first engagement letter 0 13 executed? 14 The first engagement letter was never Α 15 technically executed, but we were operating on the 16 basis that it was. 17 Was there a draft of the initial 18 engagement prepared? 19 Α Yes, there was. 20 Why was it never executed? 0 21 Α Unfortunately, the practice in my 22 area is such that the engagement letters are 23 executed at some point during the course of the 24 transaction, but it's not the first thing that 25 people focus on.

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Page 14
1
                          M. Elliott
2
                  And on what basis were you operating
           0
    as if it was executed?
           Α
                  Simply --
                  MS. DILUIGI: Objection.
6
                  You can answer.
7
           Α
                  Simply on the basis that that was
    the -- that was the agreed basis. All my
    discussions and correspondence with the debtors
10
    was on that basis.
11
                  With whom did you have correspondence
12
    and discussions?
13
                  The general counsel, Karim Si-Ahmed,
14
    and members of his team.
15
                   (Elliott Exhibit 3 marked for
16
           identification as of this date.)
17
                  MR. MARECKI: Marked as Exhibit 3 is
18
           the engagement letter attached to Mr.
19
           Elliott's declaration.
20
                  Do you recognize this document?
           0
21
           Α
                  I do.
22
                  Is this the engagement letter that
23
    Linklaters executed in connection with the EuroLog
24
    IPO?
25
           Α
                  It was the second engagement letter
```

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Page 15 1 M. Elliott 2 that was executed, yes, on the part of Linklaters, so this is the one that was executed on its face by all the parties. You said there were two executed 6 engagement letters? I'm saying the first engagement Α letter, which was not executed by the counterparties but was -- would have been executed 10 by Linklaters, that was the one in July 2011. 11 But this is the only executed? 0 12 Α Correct. 13 And the parties to the engagement 14 letter are P3 and Arcapita Limited? 15 Α Correct. 16 If you flip to the back, you will see 17 that this was executed by Linklaters, Arcapita 18 Limited and P3; is that correct? 19 Α That is correct. 20 None of the debtors are parties to 0 21 this engagement letter; is that right?

- A That is correct.
- 23 Q If you turn to Section 2.1, under
- Section 2.1, is it correct that the IPO fees would
- have been paid by the ListCo in the event of a

Page 16 1 M. Elliott 2 successful IPO? Α That was the intention, yes. 0 And under Section 2.2, who is responsible for the payment of Linklaters' fees in 6 the event of an unsuccessful IPO? P3 and Arcapita Limited. Α And under the terms of the engagement letter, there is no reference to any of the 10 debtors being responsibility for Linklaters' fees; 11 is that right? 12 Α That is right. 13 Why hasn't Linklaters sought fees 14 from P3 and Arcapita Limited? 15 MS. DILUIGI: Objection. 16 You can answer. 17 Why hasn't Linklaters sought Sorry. 18 Well, we have invoiced P3 and Arcapita 19 Limited, so we have sought fees from --20 Have you taken any actions to attempt 0 21 to collect on those invoices? 22 I think stepping back, the action we Α 23 took in the first instance was to secure the court 24 order back in August last year, to insure that 25 there was a basis on which those entities would

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Page 17 1 M. Elliott make payment. Is it your understanding of that 0 court order that P3 and Arcapita Limited were paying those fees, or were those fees to be funded by the debtors? I think the language of the order is Α that the debtors are authorized and directed to make the payments. 10 So no payments were ever directly 11 sought from P3 or Arcapita Limited? 12 MS. DILUIGI: Objection. In what 13 time period? 14 In any time period. 0 15 Well, no, because the first -- the Α 16 first invoice that was invoiced in early 2011, 17 which was invoiced to Arcapita and to P3, was 18 addressed to those two entities, P3 and Arcapita 19 Limited. We ended up writing off those fees in 20 the interest of preserving the ongoing 21 relationship under the transaction. 22 And so no funds were collected from

P3 or Arcapita Limited for those services?

A For those -- for those specific

services, no, because we wrote those off. We

1 M. Elliott 2 were -- there was a payment made in September 2012 off the back of the court order, which -- I don't know what the actual flow of funds were, but the debtors funded it. Whether they funded it through P3 or whether they funded it directly, I'm not sure. Has there ever been an effort to 0 obtain payment of fees from P3 and Arcapita 10 Limited without the funding of the debtors? 11 In the first instance, when we Α 12 submitted our invoice before the Chapter 11 cases, 13 then clearly we were expecting either the entities 14 themselves to be able to fund those, those 15 amounts, or for them to source funds for them to 16 be able to do so. 17 So there was an expectation that P3 18 and Arcapita Limited would pay the fees sought? 19 MS. DILUIGI: Objection to form. 20 You can answer. 21 Α There is an expectation that they 22 were able to honor their obligation, whether that 23 be from their own resources or from that from 24 their parent. 25 Q When you say you submitted an

1 M. Elliott invoice, were there ever attempts to collect on that invoice directly from P3 and Arcapita Limited without using the funds of the debtors? MS. DILUIGI: Objection. Asked and 6 answered. You can answer. Α I'm not sure what you mean, attempts to collect on. 10 I'm asking when that -- you say that 11 there was an invoice submitted to P3 and Arcapita 12 Limited; correct? 13 Α Correct. 14 Did you ever seek to obtain payment 15 pursuant to that invoice? 16 Α Again, so, when you say "seek to," by

17 By questioning as to when the funds were

18 going to be received or --

19

20

21

Yes. Did you just submit an invoice and that was it, or did you take further steps to collect on the amounts requested in the invoice?

22 MS. DILUIGI: Objection to form.

23 You can answer, if you can.

24 Α So the process in and around Okay. 25 submitting an invoice was one in which we agree

1 M. Elliott 2 the amount of the invoice with the -- our client, and thereafter submit the invoice. From their having agreed the invoice, you expect it to be paid, because there is no reason for it not to be. 6 But the source of funds for that payment could have been from P3 and Arcapita Limited or from funding provided by the debtors? MR. MILLET: Objection. It calls for 10 speculation. 11 0 Was that the expectation? 12 MS. DILUIGI: Same objection. 13 Α The expectation was simply that we 14 were going to be paid our fees. 15 So the expectation is you would be 0 16 paid with either funding from the debtors or 17 potentially P3 and Arcapita Limited? 18 At the time of submitting that 19 invoice, there was no reason to suspect anything 20 else but that the -- our client, P3 and Arcapita, 21 would be able to honor their obligation, whether 22 from their own funds or from elsewhere. 23 At the time you submitted the 0 24 invoice, did you have any knowledge as to the 25 ability of P3 and Arcapita Limited to pay those

1 M. Elliott 2 amounts with their own funds? 3 Α I had no reason not to believe that they weren't able to honor their obligation. 5 Did you have a reason to believe they 6 were able to honor their obligation without the use of funds from the debtors? Again, I had no reason to believe Α that they weren't able -- you know, what their 10 source of funds were, I had no reason to question 11 their ability to fund it, whether -- how they 12 sourced their funds, you know, I was not -- not 13 privy to. 14 So you had no reason to believe that 15 they could not pay the invoice, but you did not 16 have particular knowledge as to the source of the 17 funds used to pay the invoice; is that fair? 18 Α That is -- that is a fair comment. 19 0 Have you worked on any other IPOs 20 where the engaging party has not paid Linklaters 21 its fees? 22 Α No. 23 MS. DILUIGI: Objection. Vaque. 24 Are you aware of a single example Q 25 where a non-engaging party pays fees where that

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Page 22 1 M. Elliott 2 arrangement was not reflected in an engagement letter? MS. DILUIGI: Objection. You can answer, if you understand the 6 question. THE WITNESS: Yeah. No, I understand the question. The -- in engaging with a client, 10 having -- either a new client or an existing 11 client of the firm, there is always an expectation 12 and an understanding that that client is able to 13 honor its obligation. How it sources the funds 14 for that obligation is, if you like, for the 15 client to determine. 16 But are you aware of any provision --0 17 in terms of the July 2011 engagement letter, that 18 was not executed you said; correct? 19 Α That is correct. 20 Was the draft engagement letter with 0 21 the same parties as this ultimate July 19, 2012, 22 engagement letter?

A Yes.

MS. DILUIGI: If you have the

document, are you planning to mark the

Page 23 1 M. Elliott 2 document? MR. MARECKI: I don't have it. MS. DILUIGI: Okay. 5 Α Yes, it was. 6 So, the engagement was also with 0 7 Arcapita Limited and P3? Α Yes, it was. Was there any provision in the draft 10 engagement letter requiring the debtors to pay the 11 fees of Linklaters? 12 Α No. 13 Turn to the first page of the 14 engagement letter. In the first sentence of the 15 second paragraph, it says, "As we know, however, 16 the recent developments in relation to Arcapita 17 Bank's and certain subsidiaries thereof bankruptcy 18 filings," and then it goes on, "has prompted us to 19 revisit the terms of our engagement with you, and 20 accordingly, we are writing to record the agreed 21 terms of such an engagement." 22 Do you see that? 23 Α I do. 24 What recent developments in relation Q 25 to Arcapita Bank's bankruptcy filings are you

Page 24 1 M. Elliott referring to here? Just the nature of the Chapter 11 Α cases. The filing of the Chapter 11 cases or 6 anything particular in those Chapter 11 cases? I mean, just the nature of the Α Chapter 11 cases as a whole. The draft engagement letter was 10 July 2011; is that right? 11 Α That's correct. 12 And between the draft engagement 0 13 letter and this engagement letter, Arcapita filed 14 for bankruptcy; correct? 15 Α Correct. 16 What particular terms of the 17 engagement letter was this amended engagement 18 letter intended to revisit? 19 Α The joinder of ListCo as a party to 20 insure that in the event of a successful 21 transaction, that ListCo would assume the 22 obligation to pay. 23 Did this letter contemplate 0 24 revisiting terms regarding the payment of fees in 25 the event of an unsuccessful IPO?

1 M. Elliott 2 The -- it -- what this did was spell Α out the change in circumstances in and around the fact that having invoiced for 200,000 pounds in January 2012, we -- we were asked to consider waiving that fee, and so we recorded the fact that we were prepared to work flexibly with the debtor on that point, and so waived the fee. Why was Linklaters asked to waive the 10 fee? 11 Α I can't comment on why we were asked. 12 We were just asked in the context of the 13 Chapter 11 cases. 14 But the fee was not payable by any 0 15 entity in Chapter 11; is that right? 16 MS. DILUIGI: Objection. 17 You can answer. 0 18 Α As I say, there -- the obligation to 19 pay on the part of our clients, P3 and Arcapita, 20 we assumed they were, for want of a better turn of 21 phrase, good for the funds. How they sourced the 22 funds was not -- not what we were particularly 23 concerned with at that particular point in time. 24 Q But you are aware that P3 and

Arcapita Limited were not in Chapter 11

25

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1
                         M. Elliott
2
    proceedings?
3
           Α
                  I am aware, yes.
                  So, did that indicate to you that it
           0
    would be necessary for the payment of the fees for
6
    these entities to obtain funding by the debtors?
                  Not of itself.
           Α
                  So, if the -- if Linklaters was being
    asked to waive the fee because of the Chapter 11
10
    proceedings, and the entities whom are
11
    contractually responsible for the payment of the
12
    fees are not in Chapter 11, what was your
13
    understanding of that request?
14
                  One in which our client holistically
           Α
15
    was in financial difficulty, so in the interest
16
    of -- investing further in our client, we sought
17
    to help them out, and so waived the fees.
18
                  Holistically meaning the Arcapita
19
    enterprise?
20
           Α
                  Correct.
21
           0
                  Did it occur to you at this point
22
    that in order to be paid, Linklaters would need to
23
    receive funds that had been provided by the
24
    debtors?
25
                  Not specifically. As I say, I was
           Α
```

M. Elliott

- not privy to the -- the specifics of the internal
- funding mechanics of the group.
- <sup>4</sup> Q Did you consider adding any of the
- debtors to the engagement letter at this point?
- <sup>6</sup> A We considered -- we considered the
- point, but in light of wanting to focus our
- 8 attention around securing the successful
- 9 completion of the monetization event, it was not a
- point that -- given various discussions that we
- had understanding were taking place with the UCC,
- it was not a point that we were -- we thought was
- in the best interests of everyone's time for us to
- pursue.
- 15 Q You say you considered the point.
- 16 How did the point first become discussed at
- 17 Linklaters?
- 18 A Just in the nature of understanding
- how the Chapter 11 cases were playing out. We --
- it was an internal point that we just took stock
- of and concluded that we would, as I say, stick
- with our existing regime, and, you know, move the
- transaction forward in the best interest of the
- estate.
- Q Did Linklaters first raise the issue

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1
                         M. Elliott
2
    of potentially adding the debtors to the
    engagement letter?
                  Are you saying did we raise it
    with -- specifically with the debtors?
6
                  With anyone.
           0
                  I don't recall whether we raised it
           Α
    outside of Linklaters.
                  But it was discussed at some point?
           0
10
           Α
                  It was discussed.
11
                  And it was rejected because, why?
           0
12
                  MS. DILUIGI: I was just going to
13
           instruct you to let him finish.
14
                  As I say, we wanted to focus our
           Α
15
    energy and efforts in pursuing a transaction,
16
    rather than spending time seeking to include the
17
    debtor entities onto our engagement letter, and we
18
    have always expected that our counterparties to
19
    this engagement letter, as they had been in the
20
    past, would ultimately, if required, be funded by
21
    whatever entities were appropriate within the
22
    group.
23
                  And at this point, there was still no
24
    expectation that the funds necessarily had to come
25
    from the debtors?
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Page 29 1 M. Elliott 2 MS. DILUIGI: Objection to form. (Mr. Leblanc entered the deposition room.) 5 As I say, we had always consistently 6 been of the view that these particular entities were able to honor their obligations, and the source of their funds was not something that we focused on. 10 So, it was your view that they would 11 be able to honor the obligation, either with their 12 own funds or funds of the debtors? 13 Or indeed funds of another entity Α 14 within the group, correct. 15 But no investigation had been made as 0 16 to whether Arcapita Limited and P3 themselves had 17 the necessary funds to pay the fees? 18 MS. DILUIGI: Objection. 19 You can answer. 20 At the time of entering into the Α 21 engagement letter, and in light of our previous 22 dealings with the client, no particular 23 investigation. 24 Who was the one that determined that 0 25 P3 and Arcapita Limited were the appropriate

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                         M. Elliott
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    entities to engage Linklaters?
           Α
                  The debtors.
                  At any point did Linklaters suggest
           0
5
    different entities should be the engaging parties?
6
           Α
                  There was no reason for us to, given,
    as I say, the nature -- the longstanding nature of
    our relationship.
                  Why did the debtors tell you that P3
10
    and Arcapita Limited were the appropriate
11
    entities?
12
           Α
                  The basis was -- the P3 entity, in
13
    effect, is one of the key operating subsidiaries
14
    of the management group, forms an integral part of
15
    the IPO, and Arcapita Limited is in effect where
16
    the deal team in respect of the IPO sits and is
17
    the recipient of fees in respect of services it
18
    provides to the wider Arcapita group.
19
                  Did you have an understand as to
20
    whether P3 as a key operating subsidiary had
21
    sufficient cash to pay Linklaters' fees?
22
                  MS. DILUIGI: Objection. Asked and
23
           answered.
24
                  You can answer.
25
           Α
                  As I say, we had no reason not to
```

- M. Elliott
- believe that it was not able to pay our fees in
- <sup>3</sup> full.
- 4 Q But that belief was based in part on
- 5 knowing that the debtors would step in and pay the
- 6 fees; is that right?
- <sup>7</sup> A Whether it be the debtors or another
- $^{8}$  entity within the Arcapita group.
- 9 Do you believe that Linklaters won't
- be paid for services unless the fee motion is
- 11 granted?
- $^{12}$  A When you say the fee motion --
- 13 Q The motion currently before the
- court, where you submitted your declarations.
- A Well, we already have a court order
- which reflects the fact that on a prescribed
- basis, we are due certain fees in respect of the
- services we have provided to date.
- 19 Q But you have brought another motion
- seeking a further order to be paid those fees; is
- that right?
- MS. DILUIGI: Objection.
- Mischaracterizes the motion.
- You may answer.
- $^{25}$  A The motion that has been brought on

- 1 M. Elliott 2 this occasion is in respect of the balance of our fees, which in good faith both parties, both UCC and ourselves, were to come to the table to come to a reasonable accommodation with respect to the 6 balance, and that is the purpose of the motion, plus securing payment in respect of the fees for certain other professional advisors that currently remain unpaid. 10 Linklaters began work on the EuroLog 11 IPO around July 2011; is that right? 12 Α Give or take. Probably slightly 13 before then, but yeah. 14 And that was before Arcapita had gone 0 15 into bankruptcy? 16 Α Correct. 17 And since that time, Linklaters had 18 executed the July 19th, 2012, engagement letter; 19 right? 20 Α Correct. 21 0 Did you expect payment to work the 22 way it always had after the filing of Arcapita's 23 bankruptcy? 24

25

MS. DILUIGI:

You can answer.

Objection to form.

- 1 M. Elliott 2 Α No reason not to believe that it wouldn't continue to operate. You had no reason to believe that the 0 filing of bankruptcy by Arcapita Bank would impact 6 the ability of Linklaters to get paid under the terms of the engagement letter? MS. DILUIGI: Objection. Again, we -- we were for a prolonged 10 period of time providing a valuable service to the 11 Arcapita group, the debtor, the estate, and for 12 that, we reasonably expected to be paid for our 13 services. 14 But you didn't expect the filing of 15 bankruptcy petitions to impact the ability to get 16 paid or the manner or timing in which payment 17 would be made? 18 MS. DILUIGI: Objection. 19 Α So, ability, no. Manner and timing,
- 20 perhaps.
- 21 What's the basis of your
- 22 understanding that the filing of the bankruptcy
- 23 petitions would not affect the ability of
- 24 Linklaters to get paid?
- 25 On the basis that any -- any advisor Α

- 1 M. Elliott 2 in respect of the -- the debtor estate, or the committee for that matter, should reasonably expect to be paid for the valuable services that it brings to the table, and we were seeking to 6 deliver a significant monetization event for the better of the estate -- for the benefit of the estate, and so it would be unreasonable to expect that we wouldn't be paid for our services for 10 that. 11 Did you have conversations with 0 12 anyone at the debtors upon the filing of the 13 bankruptcy petitions? 14 When you say "upon," do you mean Α 15 immediately upon the filing? 16 Q Around the time. 17 We had conversations with -- well, 18 the first conversation we had was in respect of 19 the request from the debtor that we write off the 20 200,000 sterling amount that had already been 21 invoiced. 22 And that's the amount that we 23 discussed earlier?
- Q Any other discussions?

Α

Correct.

24

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                         M. Elliott
2
           Α
                  I don't recall specifics, but clearly
    there were discussions around what the impact of
    the Chapter 11 cases was going to have on the --
    certainly the timing of the IPO and its
    deliverability.
           0
                  Did you have any discussions about
    the impact of the Chapter 11 cases on the ability
    of Linklaters to get paid?
10
                  MS. DILUIGI: At any time?
11
                  At or around the time of the
           0
12
    bankruptcy filings.
13
                  I don't recall specific conversations
14
    on the point. I would never -- I was -- I was
15
    never in the position where we at Linklaters
16
    thought our services were not of benefit to the
17
    estate and therefore merited payment.
18
                  I'm not asking whether or not you
19
    thought they were or were not of benefit to the
20
              I'm asking whether you had any
    estate.
21
    conversations with anyone at the debtors about
22
    payment of those fees around that time.
23
                  I don't recall specifics. No, I
           Α
24
    don't recall specifics. We -- as I said, we had
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conversation with the debtors around doing all

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M. Elliott

- that we could to secure the prompt and proper
- payment, but nothing specifically about whether or
- not our fees would or would not be paid.
- Do you recall generally any
- discussions about the impact of the Chapter 11
- <sup>7</sup> filings on the ability of Linklaters to get paid?
- A Around, if you like, the manner and
- <sup>9</sup> the timing, yes, but not whether or not they would
- 10 be paid.
- 11 Q And what conversations did you
- have -- let's start first with the manner. What
- conversations did you have about the manner in
- which Linklaters would get paid?
- 15 A The manner was in and around where
- the source of funds would ultimately derive from,
- and whether, given the length of time over which
- we were giving advice, whether there was
- sufficient capital in the hands of P3, for
- example, to pay the amounts.
- Q What discussions did you have about
- the source of funds?
- A Whether there were entities that were
- either -- by the debtor entities or within,
- through which -- through -- that the conduit of

M. Elliott

- <sup>2</sup> funds through debtor entities would have to flow
- in order to be received into the -- into P3 or
- <sup>4</sup> Arcapita Limited.
- <sup>5</sup> Q Were you told that P3 did not have
- sufficient amounts to pay the funds, to pay the
- <sup>7</sup> fees?
- A I was never told expressly that P3 of
- 9 itself did not have sufficient funds, though there
- was concern that -- that there was challenges in
- around that, so in the ordinary course would
- expect some financial support from other entities
- within the group.
- Q Were you told that the debtors would
- $^{15}$  need to provide the source of funds for the
- payment of Linklaters' fees?
- A Again, not specifically, but that it
- would be sourced ultimately from other members of
- the group.
- Q Other members of the group being
- <sup>21</sup> Arcapita Bank and AIHL?
- 22 A It in theory could have been debtors
- and other than debtors.
- Q Was that your understanding of the
- conversation, that the debtors would ultimately

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1
                         M. Elliott
    fund the payment of fees?
                  MS. DILUIGI:
                                Objection.
           Α
                  As I say, I don't recall a specific
    conversation on the point. I recall a number of
6
    conversations in and around the point, but that,
    yes, ultimately that some or all of the funds
    would be sourced from either debtor entities or
    other non-debtor entities within the estate.
10
                  Are you aware of any other non-debtor
11
    entities within the estate who have the ability to
12
    provide funds to pay for Linklaters' fees?
13
                  I'm not aware of the balance sheet of
14
    other entities within --
15
                  Are you aware of any general or
           0
16
    specific conversations about any other non-debtor
17
    entity providing funding for the payment of
18
    Linklaters' fees?
19
                  I don't recall specific
20
    conversations.
21
                  You said you also discussed the
22
    timing of the payment of Linklaters' fees as a
23
    result of the Chapter 11 filings. Can you tell me
24
    generally about those discussions?
25
                  So in our original engagement and the
           Α
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M. Elliott

- 2 basis on which we negotiated the fee agreement
- $^3$  with the estate or before the -- before Arcapita
- was in the process, we had agreed a kind of
- monthly -- a schedule of monthly payments.
- When -- you know, as part of that process, in
- going through the Chapter 11 cases, we discussed
- with the debtor the best, the most efficient way
- <sup>9</sup> in which we could continue to pursue our fees, and
- concluded that kind of a monthly basis of
- invoicing was not the most appropriate, and so we
- then recognized that we should seek to invoice at,
- you know, various appropriate milestones.
- Q So, pre-petition, Linklaters invoiced
- on a month-to-month basis, and post petition, it
- was a more periodic basis?
- 17 A No. Well, pre-petition we -- the
- agreement was that we would invoice on a
- month-to-month basis. Given the stop-start nature
- of the transaction, actually we waited until there
- had been a buildup of WIP.
- Our original fee deal, we agreed that
- we would write off the first 150,000 sterling
- worth of our time, so we did a lot of structuring
- up front for free.

1 M. Elliott 2 We then ran through the summer, and we were doing some more work, and concluded that we would bill at the end of the year, in respect of the time up to that year, so that was the 200K. Then, having submitted that invoice early January 2012, the process thereafter, the -- we were into the Chapter 11 cases, and so our ability at that point to invoice on a monthly basis was, 10 if you like, prohibited. 11 Okay. And why was that prohibited? 0 12 We simply, in conclusion -- in Α 13 discussions with the debtor, recognized the 14 efforts that everyone was having to go through in 15 addressing the Chapter 11 cases and, at the same 16 time, the IPO, and so we were seeking to be 17 flexible, and we agreed that we would drop that 18 requirement in lieu of securing some other kind of 19 payment plan. 20 The ultimate agreement being more 0 21 periodic payment as opposed to -- more periodic 22 invoices as opposed to monthly invoices? 23 Α Correct. 24 How many invoices did Linklaters end 0 25 up issuing post petition?

Page 41 1 M. Elliott Α Post petition? We have two. And on what dates were those invoices 0 issued? 5 The first one would have been post Α 6 agreement of the -- of the Linklaters order, if I can call it that, the one that we agreed in August of last -- of last year. So it would have been late August, which was for the U.S. dollar 10 1.5 million that had been agreed with the court 11 would be paid in the first instance. 12 And the second invoice was earlier 13 this year, when -- following the, if we can call 14 it the termination of the IPO process. Again, in 15 conjunction with the -- the order, we spoke to the 16 debtor to understand what the most efficient 17 means -- what the most efficient means was of 18 invoicing the estate, and concluded that we would 19 submit an invoice, which we did, for the balance 20 of all of our outstanding time. 21 Were both of those invoices directed 22 to P3 and Arcapita Limited? 23 Α They were. 24 Were either of those invoices 0 25 directed to any of the debtors?

Page 42 1 M. Elliott Α No. Linklaters, does Linklaters perform 0 any other services for the debtors or Arcapita affiliates? I believe we have a or had a small role, though I'm not privy to the nature of that role, nor have I ever been involved myself. Your only involvement has been in 10 connection with the EuroLog IPO engagement? 11 Α Correct. 12 But you believe there is another 13 engagement by Linklaters to provide some form of 14 services? 15 Α Correct. 16 0 Do you have a general idea as to what 17 services those are? 18 I'm sorry, it was a very discrete 19 role, and I understood that was to be at the start 20 of the Chapter 11 cases, so... 21 Do you know if those services were 22 performed on behalf of the debtors? 23 Sorry, I don't know on whose behalf Α 24 they have been performed.

So, the -- let's turn to the

25

Q

Page 43 1 M. Elliott 2 Linklaters motion that was filed on August 8th, 2012. Α So, are we now -- yeah, we are now 5 talking about just the Linklaters motion? 6 0 Yes. Α Yes. Why did Linklaters choose to file 0 this motion? 10 MS. DILUIGI: Objection. 11 MR. MILLET: Objection. Assumes 12 facts not in evidence. Linklaters didn't 13 file the motion. 14 You can answer. 0 15 Α We didn't file the motion. 16 0 Did Linklaters approve of the filing 17 of this motion? Did Linklaters request this 18 motion? 19 MS. DILUIGI: Objection. 20 Q You can answer. 21 We clearly were in support of the Α 22 motion. 23 Did Linklaters request that motion be 0 24 filed? 25 I actually think the debtors were --Α

1 M. Elliott requested that the motion be filed. Why did the debtors request that the 0 motion be filed? MS. DILUIGI: Objection. Calls for speculation. 0 You can answer. Α The debtors saw the value in our services, and were keen for us to secure interim 10 payment in respect of our fees, which by that 11 stage had been outstanding for over a 12-month 12 period, and in the interest, I believe, of 13 transparency, vis-a-vis the committee, the motion 14 was put forward in order to secure payment. 15 The debtors were the driving force 0 16 behind the filing of this motion, not Linklaters? 17 Correct. The debtors have 18 consistently been very supportive of the services 19 that we have provided, and in -- in the regular 20 dialogue that we would have in and around our 21 role, this was a point that they were keen to 22 pursue, and clearly we were also. 23 Do you know why the debtors were so 0 24 eager to pursue the payment of Linklaters' fees? 25 MS. DILUIGI: Objection.

1 M. Elliott 2 MR. MILLET: Objection. 3 Α I can't comment on the whys or wherefores of what the -- the debtor view. part, as I say, having had an original expectation of monthly payment, and having ceded that, I think you made the point earlier that we were looking for interim payment along during the course and the life of the transaction. 10 Did you have any discussions with any 11 of the debtors prior to the filing of the motion? 12 Α Yes. 13 What did they concern? 0 14 Simply around the fact that the Α 15 amount outstanding of our -- of our outstanding 16 WIP, and what would be an appropriate amount to 17 seek to invoice at that time. 18 The Linklaters motion was filed less 19 than a month after Linklaters executed the 20 July 19th, 2012, engagement letter; is that right? 21 Α I believe that's right. 22 When was the first discussion you can 0 23 recall about filing the Linklaters motion? 24 Α I don't recall a specific discussion.

As I say, there was an ongoing dialogue around the

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M. Elliott

- amount and the nature of the buildup of our WIP,
- $^3$  and the willingness on both sides to ensure that
- part of that was satisfied at the earliest
- <sup>5</sup> opportunity.
- Q Was there any particular event
- <sup>7</sup> between the filing -- the execution of the
- 8 engagement letter on July 19th and the filing of
- <sup>9</sup> the Linklaters motions a few weeks later?
- 10 A Not that I recall.
- 11 Q Had you had any discussions about the
- Linklaters motion prior to executing the July 19th
- engagement letter?
- A Not that I recall.
- Q Was there any plan to file the
- Linklaters motion at the time the engagement
- 17 letter was signed?
- $^{18}$  A No, not that I recall.
- Q Why weren't the debtors just added as
- a party to the engagement letter instead of filing
- the Linklaters motion?
- 22 A You will have to excuse my knowledge
- of the bankruptcy court process, but my
- understanding was that that would require, in the
- interest of transparency at least, going off to

M. Elliott

- <sup>2</sup> court in the manner that we did in and around the
- underwriting agreements and the IPO, to ensure
- 4 that the debtor entities had authority to enter
- $^{5}$  into that engagement.
- 6 Q So was it your understanding that the
- debtors could not be parties to the engagement
- 8 letter?
- <sup>9</sup> A It was not that they could not. It
- was the process around which that we would have to
- go through in order to -- to get them to be
- parties, and as I said earlier, we wanted to focus
- our energies on securing a successful outcome
- 14 rather than appearing in court.
- <sup>15</sup> Q And that process involves getting an
- order to determine that the debtors had the
- authority to fund; correct?
- $^{18}$  A The order was the -- the authority
- and directing, so, both the authority and the
- obligation.
- Q That's what was sought in the
- Linklaters motion; is that right?
- A That's correct.
- Q Did you have any discussions with
- anyone from KPMG or Freshfields around the time of

Page 48 1 M. Elliott the filing of the Linklaters motion? Α No. This was not raised at all with any 0 of the other IPO professionals? 6 Α No. Do you know why KPMG and Freshfields 0 did not file similar motions? MR. BAIO: Objection. 10 I can't comment on their --Α 11 But you have had no discussions with 0 12 any of those, any individuals from either of those 13 entities? 14 MR. BAIO: Objection. Asked and 15 answered. 16 In connection with the --Α 17 On or before the filing of the 18 Linklaters motion, did you have any discussions? 19 Α No. 20 How about --0 21 MS. DILUIGI: About anything -- I 22 think that's what he was asking you. About 23 anything or about that issue? 24 MR. MARECKI: I was trying to finish, 25 but yes.

Page 49 1 M. Elliott Α Sorry, let you finish. Go on, repeat your question. On or before the filing of the 5 Linklaters fee motion, did you have any 6 discussions with anyone from KPMG about the Linklaters fee motion? And to be clear, we are talking about Α the motion in August of last year, so --10 Q Yes. 11 The answer is no, I did not. Α 12 And afterwards, after the motion had 0 13 been filed, did you have any discussions with 14 anyone from KPMG or Freshfields about the 15 Linklaters fee motion? 16 MS. DILUIGI: Objection. At any time 17 after? 18 MR. MARECKI: Yes. 19 Α And your question is, did I have any 20 discussion about the Linklaters fee motion? 21 0 Yes. 22 Α No. 23 To this day, you still have not had 0 24 any discussions with anyone from KPMG or 25 Freshfields about the Linklaters motion filed on

<sup>1</sup> M. Elliott

- <sup>2</sup> August 8th?
- <sup>3</sup> A Not specifically about the Linklaters
- 4 fee motion.
- Do you think that the filing of the
- 6 August 8th Linklaters motion had any impact on the
- <sup>7</sup> IPO process?
- 8 MS. DILUIGI: Objection.
- <sup>9</sup> A I don't believe it had any impact.
- We simply were running hard at trying to, as I
- say, pursue a successful outcome.
- 12 O At the time, what was the stage of
- the EuroLog IPO on or around August 8th, 2012?
- 14 A It was at an intense stage of
- building the case in order to go to market.
- Q What activities did that involve?
- 17 A There are a number of, if you like,
- limbs to the process. There is the drafting of
- all the prospectus, which -- and everything that
- goes along with that, which is a substantial work
- stream.
- 22 At the time there was, as you will no
- doubt be aware, a complex reorganization process
- that had to be, if you like, fleshed out and
- <sup>25</sup> considered.

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Page 51
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                          M. Elliott
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                  So both of those work streams were
    running pretty hard at that point in time.
                  You don't feel that filing a public
           0
5
    disclosure of a Linklaters dispute in connection
6
    with its engagement in the EuroLog IPO in any way
    damaged the IPO process?
                  MS. DILUIGI: Objection.
           Α
                  I don't believe so, no.
10
                  You don't feel it was damaging at all
11
    to the IPO valuation?
12
                  MS. DILUIGI: Objection. Asked and
13
           answered.
14
                  I don't believe so, no.
           Α
15
                  In your mind, is there any way in
           0
16
    which the filing of the Linklaters motion
17
    contributed to the failure of the IPO?
18
                  MS. DILUIGI: Objection.
19
           Α
                  No.
20
                  (Elliott Exhibit 4 marked for
21
           identification as of this date.)
22
                  Do you recognize this document,
           0
23
    Mr. Elliott?
24
           Α
                  I do.
25
                  What is it?
           Q
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Page 52 1 M. Elliott It's my declaration. Α This was your declaration in 0 connection with the August 8th Linklaters motion; correct? 6 Δ Correct. The Linklaters motion sought the 0 authority of the debtors to fund certain expenses; is that correct? 10 Α The authority and direction. 11 If you look at the first paragraph, 0 12 the very bottom of the first page, the declaration 13 states that it's seeking "an order confirming the 14 debtors' authority to pay certain transaction 15 expenses incurred in connection with the EuroLog 16 IPO." Is that right? 17 Yep. Α 18 What did you understand that to mean? 0 19 Α As I said before, insuring that our 20 expectation around the payment of our fees from P3 21 and Arcapita Limited was capable of being 22 satisfied in whole. Our understanding was that 23 the -- some or all of the debtor entities would 24 need to assist in that funding obligation, and so 25 that was the purpose of this declaration in

- M. Elliott
- <sup>2</sup> support of the motion.
- Q And it's seeking authority to pay;
- 4 right? Is there any mention in the declaration
- 5 about directing the debtors to make specific
- <sup>6</sup> payments?
- <sup>7</sup> A The authority and the direction. The
- 8 natural consequence of the authority is to have
- <sup>9</sup> the -- the obligation, the direction to pay, and
- that was what was recorded in the order, which was
- the whole purpose of putting the motion together
- in the first place.
- So I think it's right to look at the
- motion as opposed to specifics around the
- <sup>15</sup> declaration.
- 16 O So, it was a natural consequence, but
- the -- but what was being sought was the authority
- of the debtors to pay?
- MS. DILUIGI: Objection.
- $^{20}$  A The authority -- the authority is the
- authority to pay, but clearly, one needs the
- requirement to pay in addition, which was what was
- secured under the court order.
- Q So this sought to resolve the
- authority of the debtors to pay current and future

Page 54 1 M. Elliott 2 fees. Objection. MS. DILUIGI: Q Is that right? This was a specific request in Α 6 respect of -- when we submitted this motion, it was a specific request in respect of a certain amount of fees that had been incurred to date. The subsequent discussions with the committee led 10 to an accommodation on both sides whereby there 11 was an understanding of what we would be paid 12 currently, and what we would be paid going 13 forward. 14 (Elliott Exhibit 5 marked for 15 identification as of this date.) 16 0 Marked as Exhibit Number 5 is the 17 proposed order submitted in connection with the 18 August 8th Linklaters motion. 19 Do you see that this is an order for 20 confirming the debtors' authority to fund 21 non-debtor EuroLog affiliates? Do you see that? 22 Α Sorry, you are looking at paragraph 23 two? 24 So just the title of the order. Q 25 Α Yes.

Page 55 1 M. Elliott 2 Do you recognize this as the proposed 0 order that was sought in connection with the filing of the Linklaters motion? This was the proposed order but not 6 the ultimate order. Not the ultimate order, yes. 0 Α Yes. MS. DILUIGI: He's just asking if you 10 recognize it. 11 Yes, I recognize -- I don't recognize Α 12 every detail, but I recognize this, yes. 13 If you flip to the second page, 14 paragraph two. Do you see that in connection with 15 the Linklaters motion, the debtors sought "the 16 court hereby confirms that the debtors are 17 authorized to advance sufficient funds to the 18 EuroLog affiliates to enable them to pay the IPO 19 fees"? 20 Α I see that, yes. 21 0 Do you see anywhere in this proposed 22 order where it directs the debtors to pay current 23 and future fees in connection with the IPO? 24 Objection. The MS. DILUIGI: 25 document speaks for itself.

1 M. Elliott Α The document does speak for itself, but this is relevant to a motion in respect of which we were seeking a certain payment. payment was never ultimately sanctioned, and what was sanctioned, which is reflected in the actual order, was a defined schedule of payments which were both authorized and directed to be paid. I'm talking about the proposed order. 10 Under the proposed order sought by the debtors, it 11 seeks authorization of the debtors to advance 12 fees; is that right? 13 Α That is correct. 14 Does it demand that the debtors fund 15 current and future fees? 16 MS. DILUIGI: Objection. The 17 document speaks for itself. Calls for a 18 legal conclusion. 19 You can answer. 0 20 Α Does it say that -- the document 21 reads as it reads. 22 0 Do you see any part, any statement in 23 this order where the directors -- where the 24 debtors are directed to fund the IPO fees?

MS. DILUIGI: Same objections.

25

- 1 M. Elliott 2 Α I -- I see no statement, but this was -- this order was never granted. As I say, the subsequent order, which was granted, had both direction and authority. 6 This is the order that was proposed by the debtors in connection with the motion; correct? Α Correct. 10 If you can turn to your current 11 declaration marked as Exhibit 1. Just put that 12 out alongside with your declaration from 13 August 8th. 14 In the August 8th declaration, the 15 statement --16 MS. DILUIGI: Let me just get them.
- THE WITNESS: Yes.
- <sup>19</sup> A Yes.
- Q In connection with the Linklaters

Exhibit 4 and Exhibit 1.

- motion on August 8th, again, under paragraph one,
- you sought "an order confirming the debtors'
- <sup>23</sup> authority to pay certain transaction expenses
- incurred in connection with the EuroLog IPO."
- 25 Correct?

17

Page 58 1 M. Elliott Α Correct. If you look at the declaration you 0 submitted in the current fee motion, in paragraph one, the last sentence there, of your declaration, you seek "an order confirming the debtors' authority to fund certain non-debtor affiliates with funds of the non-debtor EuroLog affiliates to pay certain professional fees incurred in 10 connection with the EuroLog IPO." 11 Do you see that? 12 Α I do. 13 Do you see any difference at all 14 between the requests in the two motions? 15 MS. DILUIGI: Objection. The two 16 documents speak for themselves. 17 And one predates the actual order 18 that we received and the other postdates. 19 reflecting the position that was agreed upon with 20 the court. 21 Aside from the dates, is there 22 anything different in the relief that is requested 23 in your declarations? 24 MS. DILUIGI: Objection. The 25 documents speak for themselves.

Page 59 1 M. Elliott 0 You can answer. Α As I say, the -- the words -- the words are different, and that is a function of the fact that we had an order from the court speaking as to the direction and authority, and so, this declaration was -- was subsequent to that court order and therefore consistent with it. The words are different. The first 10 declaration requests the debtors' authority to pay 11 certain transaction expenses; correct? 12 Α Correct. 13 MR. MILLET: Objection. Misstates 14 the document. 15 And the second seeks the debtors' 0 16 authority to fund with their funds certain 17 professional fees; is that correct? 18 MR. MILLET: The declarations don't 19 seek relief. They are just evidence. 20 motion seeks relief. 21 0 You can answer. 22 Yeah, I mean, it's -- it is -- it is Α 23 just simply reflecting the fact that post the 24 order that we received from the court, the 25 authority and direction was what was required in

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                         M. Elliott
    respect of my subsequent declaration.
                  But this subsequent declaration is
           0
    the first instance in which the debtors' use of
    the debtors' funds to -- sorry.
                  The second declaration is the first
    instance in which it is sought that the debtors
    use their fees to fund the IPO expenses; is that
    right?
10
                  MS. DILUIGI: Objection.
11
                  MR. MILLET: Objection. You first.
12
                  MS. DILUIGI:
                                Sorry.
13
          Mischaracterizes the document.
14
           0
                  You can answer.
15
                  MR. MILLET: Vaque, ambiguous, plus I
16
          will join in the objection of counsel.
17
                  So, this subsequent declaration on my
18
    part is -- was borne out of and in light of the
    order that we secured from the court.
20
                  I understand what it's borne out of.
           0
21
    I'm asking whether this is the first declaration
22
    where you specifically sought the authority for
23
    the debtors to fund certain non-debtor affiliates
24
    with their funds.
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MS. DILUIGI: Objection.

25

Page 61 1 M. Elliott 2 MR. MILLET: Are you talking about in the whole case by anybody or by Linklaters? I don't understand. 5 MR. MARECKI: I'm talking about the 6 statements in his declarations. Α But in the prior declaration, there was no -- it goes to the point we talked about earlier, which is, having an understanding on what 10 basis the P3 and Arcapita Limited were able to 11 secure payment. Post securing the court order, it 12 was clear that the obligation, as required --13 would require, if you like, efforts on the part of 14 the debtor to pay. Hence, the request for 15 slightly amended language, which is authority and 16 direction on the part of the debtors. 17 So, it required a further authority 18 and direction upon the debtors in order for 19 Linklaters' fees to get paid? 20 MS. DILUIGI: Objection. Vague and 21 ambiquous. 22 You can answer the question if you 23 understand it. It sounded like a partial 24 question to me. 25 I think -- I think I have been clear, Α

1 M. Elliott 2 this -- my first declaration predates the court My second declaration postdates it with the benefit of what we secured in respect of that court order, and so the language is simply reflective of that. Can you look at paragraph seven of 0 your August 8th declaration. In connection with the original -- or rather in connection with the 10 August Linklaters motion, you stated that "unless 11 the fee issue were resolved, Linklaters will, as a 12 matter of firm policy, be unable to continue 13 working on the EuroLog IPO." 14 Do you see that? 15 Α Yep. 16 0 Can you explain the firm policy for 17 me?

MS. DILUIGI: Objection.

19

20

21

22

23

24

A The point at that time was that we saw, as a firm, no credible alternative but to understand how our fees were going to be paid, because at that time, we had worked on the ultimate assumption that our clients were able to source the funding in order to pay our fees.

Q Does this refer to a written policy?

1 M. Elliott 2 I'm not sure. It's written -- it was Α a consensus built within senior members of the firm. Is it an official policy or is this 0 6 meant more as an internal decision to cease work if the fee issue was not resolved? MS. DILUIGI: Objection. I'm not sure if there is a difference 10 between what -- we are a partnership and we agree 11 among partners, the basis on which we are prepared 12 to transact for our clients. 13 Is the policy discretionary, or did 14 the firm policy require mandatory termination of 15 Linklaters' services? 16 MS. DILUIGI: Objection. Vaque. 17 As I say, the discussions with the 18 members of the firm revolve around the fact that 19 in the absence of an understanding around how fees 20 are going to be paid in the ordinary course, the 21 firm has to consider its position as a business. 22 In the absence of that, in the 23 absence of a -- in the absence of a satisfactory 24 understanding, Linklaters was in fact going to 25 cease work on the EuroLog IPO; is that right?

Page 64 1 M. Elliott 2 MS. DILUIGI: Objection. Speculation. Well, the declaration says 5 "Linklaters will be unable to continue work." 6 At the point of the declaration, we Δ saw no credible alternative. Fortunately for all concerned, we were able to come to a sensible accommodation, so it never came to that. 10 There was no credible alternative 11 other than obtaining the debtors' authority to 12 fund the fees; is that right? 13 No credible alternative but to insure 14 that we had an understanding of how those fees 15 were going to be paid, whether they be debtors or 16 other non-debtors within the group. 17 But again, you are not aware of any 18 other non-debtors who had the ability to fund the 19 fee; is that right? 20 I'm not aware whether they are or Α 21 not. 22 You don't have any specific knowledge 0 23 of that? 24 Α No. 25 Is it general practice for Linklaters Q

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Page 65
1
                         M. Elliott
    to cease work on an IPO if fees have not been paid
    prior to the launch of an IPO?
                  MS. DILUIGI: Objection.
                  This is -- this is not a general --
           Α
6
    this is a very specific fact pattern, which
    promulgated the discussion among the partner group
    at the firm in respect of this specific case.
                  The discussion being that if
10
    Linklaters could not get comfort that their fees
11
    would be paid from someone, they would cease work
12
    on the IPO?
13
                  MS. DILUIGI: Objection.
14
                  Is that a fair --
           0
15
                  I think it's fair to say at that
           Α
16
    point in time, we saw no other credible
17
    alternative.
18
                  MR. MARECKI: We been going about an
19
           hour-and-a-half. Do you want a break?
20
                  (Recess taken.)
21
                  (Mr. Leblanc no longer present.)
22
                  (Elliott Exhibit 6 marked for
23
           identification as of this date.)
24
    BY MR. MARECKI:
25
           Q
                  Mr. Elliott, do you recognize
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Page 66 1 M. Elliott 2 Exhibit 6 in front of you? 3 Α I do. Can you tell me what this is? 0 5 It's the order confirming the Α 6 debtors' authority to pay certain transaction expenses in connection with the EuroLog IPO. And this is the order that -- this is 0 the ultimate order resulting from the Linklaters 10 motion filed in August; is that right? 11 That's correct. Α 12 Can you tell me how you rely on this 0 13 order --14 MS. DILUIGI: Objection. I'm sorry. 15 -- in your --Q 16 MS. DILUIGI: I thought that was the 17 end. 18 Can you tell me how you rely on this 19 order in connection with the fee motion to support 20 the argument that the debtors are obligated to 21 fund fees to pay Linklaters' legal expenses? 22 MS. DILUIGI: Objection. 23 MR. MILLET: Vague and ambiguous. 24 Α It -- my -- my read and my 25 understanding of all the discussions in and around

1 M. Elliott 2 the settling of this order was that the debtors were authorized and directed to make a series of payments, preagreed payments over time, and that was the commercial agreement that we came to with the committee. Pursuant to what paragraphs of this 0 order? MS. DILUIGI: Objection. Calls for 10 legal conclusions. 11 Well, let me direct you to paragraph 0 12 five. Am I correct, Mr. Elliott -- well, let's 13 first turn to paragraph two. 14 Am I correct that the interim payment 15 in paragraph two is not at issue on the current 16 motion? 17 That's correct. That has been paid. 18 0 Can you turn to paragraph three. 19 Am I correct that the IPO termination 20 payment is not at issue on the current motion? 21 Α Insofar -- well, insofar as it's 22 going to dispute the fact that it's due and 23 payable as from the 12th of November, and so we 24 are not seeking on the current motion to discuss 25

anything in respect to those amounts.

Page 68 1 M. Elliott 2 Yes, that's what I mean. 0 Α That's correct, yeah. Am I right that similarly, in 0 5 paragraph four, the second interim payment is not 6 part of the relief that is currently sought in the fee motion? Objection. MS. DILUIGI: Α That's correct. 10 So is it paragraph five of this order 11 that forms the basis of your belief that the 12 debtors are authorized and directed to pay the 13 fees of Linklaters? 14 MR. MILLET: Objection. Misstates 15 his testimony. 16 MS. DILUIGI: Same objection. 17 It's not the fees. It's just a 18 specific portion of the fees. The remainder of 19 the fees already have been the subject of a prior 20 requirement to pay. 21 And we are talking about the final 22 payment discussed in paragraph five of the 23 Linklaters order; is that right? 24 Α Correct. 25 Is it your understanding that this Q

M. Elliott

- <sup>2</sup> final payment referenced in paragraph five of the
- order preapproves payment of Linklaters' fees
- <sup>4</sup> without the consent of the committee or further
- <sup>5</sup> order of the court?
- MR. MILLET: Objection. Calls for a
- 7 legal conclusion.
- MS. DILUIGI: Calls for a legal
- <sup>9</sup> conclusion.
- 10 A That is my understanding, yes.
- 11 Q What is the basis of that
- understanding?
- 13 A This is a document -- I'm not a
- bankruptcy lawyer, but this is an order of the
- 15 court which states on its face that certain
- amounts are due and payable, the first amount in
- which there was a payment made, which supports the
- 18 fact that the payment under paragraph two was
- $^{19}$  made.
- The payment under paragraph three was
- due and payable on November the 12th. It has not
- been paid.
- The amount under paragraph four was
- also due on or around November the 12th. That
- hasn't been paid.

1 M. Elliott 2 And so the only point of conjecture is the obligation on the part of all parties, in my view, to negotiate in good faith as to the balance of our fees. 6 The basis is your reading of the document and not conversations with any of the debtors? Objection. MS. DILUIGI: 10 My reading of the document and that Α 11 the -- the debtors 100 percent support the 12 nature -- the fact of and the payment schedule as 13 set out in this order. 14 To your knowledge, is the language in 15 paragraph five of the order the same language that 16 was -- strike that. 17 So, we earlier looked at the proposed 18 order in connection with the Linklaters motion; is 19 that right? 20 You are referring to the order that Α 21 was appended to the original -- the original 22 motion? 23 0 Yes. 24 Yes. Α 25 Q And that order, that proposed order

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                         M. Elliott
2
    is different from this -- that proposed order is
    different from this final order that was entered;
    correct?
                  That is correct.
           Α
6
                  Were you part of any discussions
           0
    concerning the changes made from the proposed
    order to the order that was ultimately entered?
                  No, I was not.
10
                  To your knowledge -- but you do
11
    recognize that this paragraph five contained in
12
    the entered order is different than material
13
    contained in the proposed order; correct?
14
                  MS. DILUIGI: Objection.
                                             The
15
           documents speak for themselves.
16
           Α
                  And I mean --
17
                  Does paragraph five of the entered
18
    order appear in the proposed order?
19
           Α
                  No, it does not, but neither does
20
    paragraph two or three or four, for that matter.
21
                  Do you have any understanding as to
22
    whether the language in paragraph five of this
23
    entered order was negotiated between any of the
24
    parties to the dispute?
```

Not specifically, no.

25

Α

Page 72 1 M. Elliott 2 (Elliott Exhibit 7 marked for identification as of this date.) Mr. Elliott, I have handed you an 0 5 e-mail from Evan Fleck to Craig Millet dated 6 August 16, 2012. As you see under that first e-mail, it says, "Committee comments are attached in track changes format." Do you see that? 10 Α I see that, yep. 11 Do you see that the subject is "Order 0 12 proposed re Linklaters EuroLog"? 13 Have you seen this e-mail or the 14 attachment before? 15 Α No. 16 0 Can you flip to paragraph five of the 17 attached redline. 18 Do you understand that this is a 19 redline of the proposed order -- rather, do you 20 understand this is track changes from an order 21 proposed by the debtors containing the Creditor 22 Committee's comments? 23 MS. DILUIGI: Objection. The witness 24 just testified that he's not familiar with 25 the document.

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Page 73 1 M. Elliott 2 Can you flip back to the cover 0 If you look down at the first e-mail in e-mail. the chain, there is an e-mail from Craig Millet dated August 16th. 6 Δ Yes. 0 From Gibson Dunn. Do you understand that Gibson Dunn represents the debtors? Α I do. 10 And do you see that it's sent to Evan 11 Fleck at Milbank Tweed, and do you understand that 12 Milbank represents the Creditors Committee here? 13 Α I do. 14 Do you see that the debtors' counsel 0 15 is writing to Milbank saying, "Attached is a 16 proposed order resolving the Linklaters EuroLog 17 IPO issues"? 18 Do you see that? 19 Α Yes. 20 And you will see that Milbank counsel 0 21 for the Creditors Committee responds, "Committee

for the Creditors Committee responds, "Committee comments are attached in track changes format."

A Yes.

Q Do you understand this to be the committee track changes to the proposed order that

1 M. Elliott 2 the debtors sent to the committee? Objection. MS. DILUIGI: The document speaks for itself. The witness has already testified that he's not familiar 6 with the document. Further objection, lacks MR. MILLET: foundation, assume facts not in evidence. Q You can answer the question. 10 MR. MILLET: If you can. 11 Α I don't know whether this is the 12 document attached to this e-mail. I don't know 13 whether this document itself is, but for the track 14 changes, the replica of the court order as filed. 15 I will represent that it is, for 16 purposes of this deposition, but can you turn to 17 paragraph five. 18 You will see that in the middle of 19 the paragraph five, the words "reasonably" and 20 "the debtors to fund an amount to be applied 21 against the remaining IPO legal fees have been 22 struck out from the text of the proposed order. 23 Α I see the strike through, yes. 24 So is it your understanding that the 0 25 original proposed order, at least according to

1 M. Elliott 2 this document, was that paragraph five should read that "with the intent that Linklaters may reasonably expect the debtors to fund an amount to be applied against the remaining IPO legal fees"? 6 MS. DILUIGI: Objection. Calls for speculation. The document speaks for itself. Do you understand that that language 10 was originally in the proposed order by the 11 debtors, based on this document? 12 MS. DILUIGI: Objection. Calls for 13 speculation. 14 0 You can answer. 15 If you -- I can only assume so, if Α 16 that's what you are representing as being the --17 you know, the version, the prior version that came 18 from -- from Gibson Dunn. 19 Does the language that is struck out 20 in paragraph five of the proposed order appear in 21 the final order that was entered? 22 MR. MILLET: Objection. The 23 documents speak for themselves. 24 And, no, I mean, it does not. Α 25 Q In your mind, would the meaning of

1 M. Elliott 2 the order that was ultimately entered be any different if the struck-out language in paragraph five had been included? MS. DILUIGI: Objection. Calls for speculation. Calls for a legal conclusion. I -- I can't conclude on that, absent Α a read through of the entire document to understand the basis, and I think what is -- if 10 you would like, the more important point is in 11 around the fact that paragraphs four, three, and 12 two talk about fees which shall be paid as opposed 13 to what this is concerned with, which is the 14 balancing amount and the obligation to discuss in 15 good faith as to the basis on which amounts would 16 be paid with respect to the balancing amount. 17 Well, you see that according to this 18 redline, the language "the debtors to fund an 19 amount to be applied has been removed; correct? 20 On the version I am looking at, Α 21 correct, that has been removed. 22 And the language "the debtors to fund 0 23 an amount to be applied is not contained in the 24 final Linklaters order; is that correct? 25 Objection. MS. DILUIGI: The

Page 77 1 M. Elliott documents speak for themselves. Yeah, as I say, the documents say Α what the documents say. 5 Do you think the removal of language 6 to say "the debtors to fund an amount to be applied" has any impact on whether the order was intended for the debtors to fund the IPO legal fees of Linklaters? 10 MS. DILUIGI: Objection. Calls for a 11 legal conclusion, and also asked and 12 answered. 13 Α Yeah, I have no further comment on 14 that point. 15 So you don't view that the 0 16 elimination of this language has any bearing on 17 the intent of the order that was ultimately 18 entered? 19 MS. DILUIGI: Objection. Asked and 20 Calls for a legal conclusion. answered. 21 MR. MILLET: And argumentative. 22 MS. DILUIGI: The witness has 23 testified already to that point. 24 Α Yeah, our intent was clear. 25 If the court denies the motion Q

1 M. Elliott 2 currently before it, is Linklaters going to write off its fees incurred to date? MS. DILUIGI: Objection. Calls for speculation. 6 Δ I can't -- I can't comment on what 7 Linklaters might or might not do until we are presented with the facts as they appear to be. Has Linklaters considered the 10 possibility of the court denying the ability of 11 the debtors to fund the payment of Linklaters' 12 fees? 13 MS. DILUIGI: Objection to form. 14 Α If we are talking about -- I mean, to 15 be clear, we have, with the debtors' authority and 16 an order of the court, a prescribed basis on which 17 we should have been paid a certain portion of our 18 fees to date. 19 So if you are asking whether -- as we 20 got to the balance, what would Linklaters do if 21 the court ultimately opines because we cannot come 22 to a sensible accommodation between ourselves and 23 the committee, then I can only say that I would 24 have to discuss that with the relevant partners at 25 Linklaters at that point in time to determine on

M. Elliott

- $^2$  what basis, you know, we would be prepared to work
- $^3$  going forward.
- 4 Q Are there any parties, other than the
- <sup>5</sup> debtors, that Linklaters can conceivably seek
- 6 payment of its fees from?
- A I just --I don't have the knowledge
- 8 to understand who else within the organization can
- <sup>9</sup> pay.
- 10 Q Would Linklaters consider pursuing
- 11 fees from the parties that engaged it, Arcapita
- 12 Limited and P3?
- MS. DILUIGI: Objection.
- Speculation.
- <sup>15</sup> A Define "pursuing."
- Q Pursuing as in collecting payment
- from them with -- from their own funds.
- A To the extent that the entities are
- within -- have the funds available to them from
- whatever source, then obviously that would be
- where we would be collecting our fees from.
- Q Well, if the fee motion is denied and
- the court rejects the debtors as a funding source
- for P3 and Arcapita Limited, would it be possible
- for Linklaters to receive payment from P3 and

1 M. Elliott Arcapita Limited? I would have to look at the state of Α their balance sheet at that particular point in time. 6 If there were sufficient cash on the balance sheet to satisfy the payment of Linklaters' fees, would Linklaters pursue payment from those parties? 10 MS. DILUIGI: Objection, 11 hypothetical. 12 You are asking about a scenario which Α 13 we are not currently in, and I can only comment 14 once I understand the nature of that scenario, and 15 we are not there today. 16 (Elliott Exhibit 8 marked for 17 identification as of this date.) 18 Mr. Elliott, do you recognize this 0 19 document? 20 Yes, I do. Α 21 0 Can you tell me what it is? 22 It is the order of the court Α 23 authorizing debtors to launch the EuroLog IPO. 24 And you are aware that this order was Q 25

entered pursuant to a motion that had earlier been

Page 81 1 M. Elliott 2 filed; correct? Α I'm aware. Did you have any involvement in -- if 0 I refer to that as the IPO motion, will you 6 understand what I mean? I will. Α And if I refer to this as the IPO order, will you understand that I mean this order? 10 Α Yes. 11 Did you have any involvement in 0 12 drafting the IPO motion? 13 MR. MILLET: Objection. Vague and 14 ambiguous. 15 Α Not the specific drafting of the 16 motion. 17 Did you have conversations with 18 anyone about the filing of the IPO motion? 19 Α Yes. Generically, yes. 20 And generically, what did these 21 conversations involve? 22 Giving context and status of the --Δ 23 you know, of the transaction itself, and where we 24 were in the process. 25 Were you supportive of filing the IPO Q

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Pa 88 of 166 Page 82 1 M. Elliott 2 motion? I think all parties were supportive Α of filing the IPO motion. All parties being which parties? 0 6 All stakeholders in -- in -- all Δ stakeholders in the transaction, which would include the committee. And this motion was filed several 10 weeks before the Linklaters motion; is that right? 11 Α This was -- and when you are talking 12 about the Linklaters motion, you mean the most 13 recent motion in respect of --14 I mean the motion resulting in the 15 August -- the August 8th order. 16 Α No. This was after that. 17 MS. DILUIGI: Do you have the motion 18 just so he can -- if you want to make a 19 point about the dates. 20 MR. MARECKI: Yeah, I do. 21 MS. DILUIGI: It's confusing, because 22 he can see the filing date for the -- for

the order being entered.

MR. MARECKI: One second.

Q Can I represent to you that the

1 M. Elliott 2 Linklaters motion was filed on August 8th, and the IPO motion was filed on July 26th? Α Okay. Does that comport with your 0 6 understanding of the general timeline? That -- yes, generally, without Α specifics. So you are generally aware that the 10 IPO motion was filed about a week or two before 11 the Linklaters motion was filed; is that right? 12 Α That sounds about right. 13 Is it your understanding that the IPO 14 order in any way authorizes the debtors to pay 15 Linklaters' fees? 16 MS. DILUIGI: Objection. 17 MR. BAIO: Objection. 18 MS. DILUIGI: You can answer. 19 MR. MILLET: Join. 20 MS. DILUIGI: That specifically calls 21 for a legal conclusion. 22 It's consistent with the Linklaters Δ 23 order, but under section two of the IPO order, the 24 debtor is -- the debtors were authorized and 25 empowered to take steps to pay any required fees

1 M. Elliott or expenses in connection with the IPO. Was it your understanding that those 0 fees and expenses would include the fees and expenses of Linklaters? 6 We had a specific court order that Α addressed the point vis-a-vis the Linklaters fees. 0 But the court order was entered, and you are referring to the court order in the 10 Linklaters motion? 11 Α Um-hum. 12 But what I am asking is, the IPO 0 13 motion was filed before the Linklaters motion; 14 correct? 15 Α The motion was filed. 16 0 The motion was filed. 17 And the motion sought the relief 18 outlined in the order ultimately entered in the 19 IPO motion? 20 Α Correct. 21 And I'm asking, why was there a need 0 22 to file the Linklaters motion if similar leave was 23 being sought in the IPO motion? 24 MS. DILUIGI: Objection. 25

MR. MILLET:

Objection.

Lack of

Page 85 1 M. Elliott 2 foundation. MR. BAIO: Objection. Α You will forgive me for not 5 remembering the exact dates. We had already, I 6 think, begun that process irrespective of what -this -- this, if you like, IPO motion was -- had a number of facets to it, of which part of which was ensuring payment of fees for the wider advisory 10 group. 11 However, very specifically, we, 12 Linklaters, in conjunction with the debtor were 13 seeking a payment plan in respect to our 14 outstanding fees. This is not inconsistent with 15 it, but it's not to the exclusion of the order 16 that we specifically sought for our fees. 17 Okay. So, notwithstanding the relief 18 that was being sought in the IPO motion, 19 Linklaters also sought approval of a specific 20 payment plan related to its specific fees? 21 MS. DILUIGI: Objection. 22 MR. MILLET: Objection. Misstates 23 his testimony. 24 MR. MARECKI: He can answer. 25 MR. MILLET: If he can. You are

Page 86 1 M. Elliott 2 misstating his testimony, so I don't see how he can answer. Do you understand the question? Q 5 Α No, so --6 MS. DILUIGI: Do you want to --7 0 Notwithstanding the relief that had been sought in the IPO motion, Linklaters nonetheless decided to file the Linklaters motion; 10 is that right? 11 MS. DILUIGI: Objection. 12 Mischaracterizes testimony. 13 MR. MILLET: Join. 14 The chain of -- the chain of events Α 15 at this point -- I mean, I'm clarifying this 16 because this was a quite intense period of, if you 17 like, work in and around the IPO, and there was a 18 motion put together which was intended to, if you 19 like, endorse the furtherance of the IPO as a 20 whole, of which part of which was a reference to 21 the expenses of the advisory body in relation to 22 that -- in relation to the IPO. 23 But independently of that, we, 24 Linklaters, were seeking a specific order in 25 respect of the payment of our fees because that is

1 M. Elliott 2 what we had agreed with the debtors as being the basis on which we should be continuing to work for and on behalf of the estate. Why did Linklaters seek the specific 6 order with respect to the payment of its fees? Objection. MR. MILLET: Misstates the testimony and the facts that have already been established in this deposition. 10 You can answer. 0 11 Because going back from a long --Α 12 from a -- from early in the year, when we were 13 looking to understand the basis on which we were 14 going to recover, we were -- had an ongoing 15 dialogue with the debtors and concluded that we 16 should, you know, submit a motion in respect of an 17 interim payment of our fees, so, it was just, you 18 know, absolutely with the support of the debtors 19 that that is what we should do. 20 (Elliott Exhibit 9 marked for 21 identification as of this date.) 22 0 Mr. Elliott, do you recognize this 23 document? 24 Α In general terms, yes. 25 Q Can you tell me what it is?

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- M. Elliott
- A It's the debtors' reply to the
- objection of the committee to the motion
- 4 confirming the debtors' authority to fund.
- Did you see a draft of this motion
- 6 before it was filed?
- <sup>7</sup> A I saw a draft.
- 8 O You saw a draft?
- <sup>9</sup> A Actually, did I see a draft of this
- one? Actually, I -- I never -- I never saw a --
- this was only drafted quite recently, and I have
- been traveling a great deal.
- So I have not seen -- I may have been
- sent a draft. I'm not sure I had the opportunity
- to review a draft.
- <sup>16</sup> Q Did you review the final version of
- this brief?
- <sup>18</sup> A No.
- 19 O No.
- Can you turn to page 14? Hang on one
- second, this isn't my highlighted version, so --
- MR. MARECKI: Off the record for a
- minute.
- (Recess taken.)
- 25 BY MR. MARECKI:

Page 89 1 M. Elliott 2 All right. Page 14 of the reply 0 brief. Α Okay. 0 Do you see the last sentence in the 6 second paragraph states, "The IP" -- I believe that is the IPO approval order -- "was negotiated with the committee with the input from the service providers the EuroLog affiliates would require, 10 and KPMG, Freshfields, and the other advisors 11 relied upon paragraph two of the IPO approval 12 order authorizing the debtors to fund the 13 necessary portfolio company fees and expenses to 14 launch the EuroLog IPO." 15 Do you see that? 16 Α I see that paragraph, yes. 17 Did Linklaters also rely on paragraph 18 two of the IPO approval order authorizing the 19 debtors to fund the necessary portfolio company 20 fees and expenses? 21 MS. DILUIGI: Objection. Calls for a 22 legal conclusion. 23 Our focus was on the order that we, Α 24 you know, specifically agreed with the court for 25 That's not to the exclusion of this, Linklaters.

1 M. Elliott 2 but our focus was on that, because it was a very specific payment profile that we negotiated with the committee. When you say your focus, do you mean 6 your focus was on obtaining that order? Our focus was on obtaining that Α order; correct. And once that order was obtained, 10 does that mean that you primarily relied on the 11 Linklaters order for funding of the Linklaters 12 fees? 13 MS. DILUIGI: Objection. 14 Primarily, yes, because it gave a Α 15 specific negotiated timetable against which our 16 fees were to be paid. 17 Is there any -- you say "primarily." 18 Is there any way in which Linklaters did rely on 19 the IPO order for payment of Linklaters' fees? 20 MS. DILUIGI: Objection. I believe 21 the question as put to him used the word 22 "primarily." 23 0 Can you answer the question? 24 The Linklaters order, as I say, was Α 25 our primary focus, not to the exclusion of the

1 M. Elliott 2 paragraph you are referring to, but it certainly was our primary focus, because it's what we specifically negotiated with the committee. That order was approved before the 6 IPO order; correct? Α I think -- wasn't it all approved at the same time or the same hearing? MS. DILUIGI: Are you asking when it 10 was entered or when it was --11 MR. MARECKI: Entered, sorry. 12 The Linklaters order was entered 0 13 before the IPO order was entered; is that right? 14 That's right. And you are going to Α 15 have to excuse me. This is my misunderstanding. 16 When you say -- when you say "entered," you mean 17 the point at which the order was actually granted 18 by the court? 19 0 Yes. 20 So that was granted by the court on Α 21 late August. 22 Yes, August 28th. 0 23 Okay. And you're contrasting that Α 24 with the order for the IPO, which was in -- you

are talking October -- which is October?

25

Page 92 1 M. Elliott 2 MS. DILUIGI: I think we can stipulate to the dates that the orders were entered, but if you have a specific question 5 for him about the orders. 6 MR. MARECKI: I do. 7 MR. MILLET: Excuse me. Exhibits 6 and 8 say at the top the date that the orders were entered, so I mean you could 10 just go by what your own exhibits say, and 11 they show that they were entered on 12 different dates. 13 Entry and granting of the order are 14 two different things, so that also misstates 15 facts. 16 If we are just trying to establish 17 what dates the orders were entered, let's 18 just look at the top of the exhibits. 19 BY MR. MARECKI: 20 At the time the Linklaters order was 0 21 entered, did you feel as if the questions 22 surrounding the payment of Linklaters' fees had 23 been resolved? 24 Objection. Vaque. MS. DILUIGI: 25 Α I -- at the point at which the

1 M. Elliott 2 Linklaters order was entered, I felt that we had an agreement with the committee as regards -- and obviously with the support of the debtors -- with regard to the basis on which we were going to be paid on an ongoing basis. Based on your understanding of that 0 agreement, did you feel as if any further orders of the court would be necessary in order to 10 provide for the payment of Linklaters' fees? 11 Objection. Calls for a MS. DILUIGI: 12 legal conclusion. 13 I did not feel that anything further 14 was required. We had been to the court. 15 court had opined. We were done. 16 0 You do feel, however, that there is 17 additional support for the payment of Linklaters' 18 fees in the IPO order; is that a fair 19 characterization of what you said earlier? 20 Objection. MR. MILLET: Vague and 21 ambiguous. Misstates his testimony. 22 Do you feel as if the IPO order 0 23 provides an independent basis for the payment of 24 Linklaters' fees? 25 MS. DILUIGI: Objection. Calls for a

Page 94 1 M. Elliott 2 legal conclusion. Objection. MR. MILLET: I don't think it's at odds with Α 5 anything that we had already secured with the 6 court. 0 Linklaters was engaged in connection with the EuroLog IPO; correct? Α Correct. 10 Did that IPO ever launch? 0 11 Yes, it did. Α 12 And was that IPO ever successfully 0 13 completed? 14 Α It -- it was not. 15 0 Did Linklaters' services in 16 connection with that IPO result in any cash being 17 distributed into the debtors' estates? 18 Α No, it did not. 19 Do you view that there is any -- you 20 are aware that the -- can you describe generally 21 the assets that were involved in the EuroLog IPO? 22 If you are looking at pure assets, Α 23 they were a series of real estate assets held 24 across seven or eight European jurisdictions, of 25 which a number were income producing and a smaller

- M. Elliott
- percentage were development, and they are the hard
- 3 assets, if you would like.
- But as an adjunct to that, there is
- the management team that is responsible for
- 6 managing the assets and securing the value of
- <sup>7</sup> those assets, and so holistically, they comprise
- 8 the -- the assets of the IPO.
- 9 Okay. Which assets did P3 hold?
- 10 A P3 held the management companies,
- which were the individual management -- the
- employers of and managers to the underlying, you
- know, fixed real estate assets.
- Q And Arcapita Limited?
- 15 A I would need to familiarize myself
- with the legal structure, but the structure itself
- was pretty complex. What you had was three
- independently -- or three funds which were each
- held to varying degrees by independent third
- parties, and by certain Arcapita -- and Arcapita
- 21 Bank-affiliated entities.
- I would need to refresh my memory by
- reference to the structure chart as to whether
- <sup>24</sup> Arcapita Limited had any direct interests. I
- can't recall.

Page 96 1 M. Elliott 2 Is it your general understanding that 0 the assets of P3 and Arcapita Limited were combined with the underlying hard assets that you described that form the EuroLog IPO? 6 Α Sorry, I don't understand the question. So in the EuroLog IPO, the assets of 0 P3 were combined with the assets of Arcapita 10 Limited? 11 Α I'm sorry. Just to be very precise, 12 the construct of the IPO is such that a New Jersey 13 incorporated vehicle was to be set up into which 14 were going to be transferred the various 15 intermediate holding companies, which ultimately 16 owned the real estate assets, and the -- an 17 intermediate holding company of the asset 18 management companies, and it was all going to be 19 tipped into the ListCo, and that holistically 20 would comprise the -- the vehicle that was being 21 floated. 22 Those assets, to your knowledge, 23 still exist; correct? 24 Correct. Α 25 Have you been involved in -- since Q

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                         M. Elliott
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    the failure of the EuroLog IPO, has Linklaters
    been involved in any additional efforts to
    monetize those assets?
                  No, nothing specifically to monetize
6
    those assets since the IPO. The only work we have
    done since is in respect of securing part of the
    re- -- well, part of the rollover of some of the
    asset-level debt.
10
                  If those assets are monetized in the
11
    future, do you believe that Linklaters will be
12
    able to obtain payment from the proceeds of any
13
    monetization?
14
                  MR. MILLET: Objection.
15
                  MS. DILUIGI: Objection. Calls for
16
           speculation.
17
                  It would very much depend on the
18
    structure and the nature of whatever was -- of any
19
    deal that was secured going forward.
20
                  So the structure of a future
           0
21
    monetization event would impact the ability of an
22
    entity such as Linklaters to receive payment?
23
                  MS. DILUIGI: Objection.
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Mischaracterizes testimony.

Potentially.

24

25

Α

Pa 104 of 166 Page 98 1 M. Elliott 2 So, are you saying you could 0 structure an event to distribute the proceeds of a monetization event in a way that Linklaters would not get paid for its fees? 6 MS. DILUIGI: Objection. Α Well, just to be clear, we -- we are -- Linklaters can't structure anything in order to insure that we secure payment, but to 10 give you an example, if the IPO were to -- were to 11 occur, then under the terms of our engagement 12 letter, we would have the ability to join ListCo 13 and secure payment out of the proceeds of the IPO 14 per our engagement letter. That would be one 15 example. 16 0 And that was the way, that example in 17 the EuroLog IPO documentation, that's how that was 18 structured; am I right? 19 MR. MILLET: Objection. 20 MS. DILUIGI: Objection. Vague and 21 ambiquous. 22 Is that a hypothetical? You're 0 23 giving me what was in the documentation, is my

25 MR. MILLET: Objection.

understanding.

24

1 M. Elliott That is in the Linklaters engagement Α letter of 19 July, 2012. Would it have been possible to 0 structure the transaction in a way that Linklaters would have -- let me strike that. You say that Linklaters is not currently performing any services in connection with the monetization of the EuroLog assets? 10 Α That's correct. 11 Are you aware of any efforts that are 0 12 currently being undertaken to monetize the EuroLog 13 assets? 14 I'm aware that, you know, the various 15 stakeholders are seeking -- looking at, 16 considering a number of options in order to 17 potentially monetize the assets, but nothing more 18 than that. 19 Can you describe generally any of the 20 options that you are aware of? 21 Α I'm not aware of any specific 22 The options that have always been tabled options. 23 are the ones that have been tabled and the 24 committee is familiar with since day one.

Can you turn to your declaration?

25

Q

Page 100 1 M. Elliott 2 MS. DILUIGI: Which one? MR. BAIO: Which declaration? MR. MARECKI: The original one in 5 this, the February 27, 2013, Exhibit 1. 6 Α Yep. 7 It may also be helpful -- what I am 0 trying to do is walk through the payments and -that were made on the fees. It may also be 10 helpful to have the reply brief open, which is 11 starting at --12 MS. DILUIGI: Exhibit 9. 13 0 Starting at page two. 14 Under the Linklaters fee order that 15 was entered, how many payments were required to be 16 made to Linklaters? 17 MS. DILUIGI: Objection. The order 18 speaks for itself. 19 Α Yeah, I mean, it's clear on the face, 20 face of the order. 21 0 And how many is that? 22 MS. DILUIGI: Same objection. 23 You can read it like I can, but for Α 24 the benefit -- for your benefit, there was a 25 1.5 million dollars, was the first payment.

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Page 101
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                          M. Elliott
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                  Is that referred to as the interim
           Q
    payment?
           Α
                  Correct.
                  And was there a second payment
           0
6
    contemplated by the order?
                  There was, on the earlier of a number
           Α
    of scenarios occurring, but the one that is
    relevant here is the date November the 12th.
10
                  If I refer to that as the IPO
11
    termination payment --
12
           Α
                  Correct.
13
           0
                  -- do you understand that?
14
                  A third payment?
15
                  MS. DILUIGI: Can I just have a
16
           standing objection to your asking him what's
17
           required under the order?
18
                  MR. MARECKI: Yes.
19
                  MS. DILUIGI: Thank you.
20
                  So, there is the 1.5, which is the
           Α
21
    IPO, and then there was a third payment which was
22
    due on or around that same date.
23
                  If I refer to that as the second
           0
24
    interim payment, do you understand what I mean?
25
                  I do.
           Α
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Page 102 1 M. Elliott 2 And as for a fourth payment? 0 3 A fourth payment was with respect to Α the balance, there was an obligation to negotiate in good faith. 6 And if I refer to that as the final 0 7 payment, you will understand me; correct? Α Correct. All right. If we can just walk 10 through these one by one. 11 Step one, the interim payment. 12 Α Yep. 13 The payment amount there was 0 14 1.5 million dollars; is that right? 15 Α That's correct. 16 Q That has been paid? 17 Α Correct. 18 And that payment is not at issue in 19 the fee motion; is that right? 20 That's correct. Α 21 0 The second payment, the IPO 22 termination payment, that amount is also 23 1.5 million dollars? 24 Correct. Α 25 Q When is that payment due? When was

Pa 109 of 166 Page 103 1 M. Elliott 2 that due, rather? 3 The 12th of November, 2012. Α MS. DILUIGI: Objection. The fee 5 order speak for itself, as does the motion. 6 Why was that payment due on the 12th of November? MS. DILUIGI: Objection. Calls for a legal conclusion. 10 Because that's what it says on the 11 face of the order, and that was always the basis 12 on which we had been agreed with the committee 13 that it would be paid. 14 That's not what it says on the face 15 of the order. The face of the order gives three 16 conditions. 17 I'm asking why you are picking out 18 November 12th as the payment date. 19 MS. DILUIGI: Objection. 20 Argumentative. 21 So, let's read the face of the order. Α 22 The face of the order says --23 We are talking about paragraph five; 0

24

25

correct?

Α

Yes.

Page 104 1 M. Elliott Okay. 0 Earliest of termination of the Α EuroLog IPO. When was the EuroLog IPO terminated? 0 6 Α When was it terminated? In effect, when we were down towards when -- when we didn't achieve pricing, which was probably around the 12th of November. 10 And on the 12th of November, was any 11 action taken to -- was any action taken by 12 Linklaters to obtain this payment? 13 The action that was taken was to 14 discuss with the debtors shortly after the 12th, 15 to understand and discuss with them the most 16 appropriate fashion for us to invoice our fees. 17 This payment has still not been made; 18 is that right? 19 Α That's correct. 20 What did you discuss with the debtors 0 21 as to the most appropriate fashion to invoice your 22 fees? 23 Α We -- we discussed whether it was 24 appropriate to work through the detail of the 25 order, or whether in the interest of coming to a

Page 105 1 M. Elliott swift conclusion and for the benefit of all concerned, whether we should put forward a proposal that reflected broadly these terms and that would have been, you know, acceptable to the debtors, which is what we did. Do you recall who you had those 0 conversations with? It was Karim Si-Ahmed. Yes. 10 Why aren't these fees included in the 11 fee motion currently pending? 12 MS. DILUIGI: Objection. Vaque. 13 What fees? Α 14 If this \$1.5 million termination 15 payment has not been paid, why is Linklaters not 16 seeking payment of that in addition --17 MS. DILUIGI: Objection. 18 Mischaracterizes -- finish your question. 19 In addition to the amounts that are 0 20 being sought in the fee motion? 21 MS. DILUIGI: Wait. Objection. 22 Mischaracterizes the motion. 23 Because the motion, the current Α 24 motion is not designed to capture something that 25 we have already secured authority and direction to

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Pa 112 of 166 Page 106 1 M. Elliott 2 have paid. Do you have an understanding as to 0 when that amount will be paid? Which amount? Α 6 The 1.5 million dollar IPO termination payment. It should have been paid already, and as soon as -- the reason that we discussed with 10 the debtors coming to a sensible conclusion in 11 order to address all our fees was the basis on 12 which we did not at that point in time invoice 13 specifically for that particular fee, and instead 14 looked at our position in totality, and invoiced 15 an aggregate sum. 16 0 When was that invoice issued? 17 Α I don't recall the exact date, I'm 18 afraid. 19 0 Was it on or around November 12th, or 20 was it at some point -- at some later date? 21 Α It was at some later date. 22 Was it within this calendar year? 0 23 MS. DILUIGI: Which calendar year?

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2013.

The current calendar year?

MR. MARECKI:

24

25

- M. Elliott
- <sup>2</sup> A I believe the invoice was actually
- issued in this calendar year, 2013, and so not
- 4 2012.
- 5 O So it was invoiced at least several
- 6 months, at least two months after the payment was
- <sup>7</sup> initially due?
- 8 A Not two months, because the payment
- 9 was the 12th of November, so, I -- I would need to
- 10 check the exact.
- 11 Q Are you aware of any objection by the
- committee to payment of the 1.5 million IPO
- termination payment?
- 14 A I'm aware of the fact, the very fact
- $^{15}$  that I am sitting here today, that the committee
- has issues with paying the advisory fees.
- 17 Q The 1.5 million dollar IPO
- termination payment is not part of the fee motion,
- <sup>19</sup> is it?
- A No, because -- like I believe that it
- needs to have any sanction of the court to have it
- paid. What we were seeking to do was rather than
- have an adversarial discussion around it, we were
- seeking to address the entirety of our fees in a
- sensible fashion, and so we were hoping that it

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                         M. Elliott
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    didn't come to the point where we needed to come
    take it before the committee and the court.
                  All I am asking is, to date, are you
           0
    aware of any objection by the committee to the
6
    payment of the IPO termination payment?
                  As I say, I'm aware that the
          Α
    committee has objected generally to the payment of
    some fees in respect of the IPO. I don't know
10
    what in particular it has or has not objected to.
11
                  It has objected generally, but has it
           0
12
    objected specifically to this payment?
13
                  MS. DILUIGI: Objection. Asked and
14
           answered.
15
                  To your knowledge.
           0
16
          Α
                  No, not so far as I am aware
17
    specifically.
18
                  Okay. The third payment, which is
19
    referred to as the second interim payment --
20
           Α
                  Yes.
21
           0
                  -- the payment of this payment is a
22
    little under $1.8 million; is that right?
23
                  MS. DILUIGI: Just caution the -- the
24
          witness has testified that he has not seen
25
           this document before, so -- and it seems
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Page 109 1 M. Elliott 2 that you are reading from the reply brief. 3 Have you calculated the amount of the 0 second interim payment? 5 I have -- I have not. Α 6 0 Could you turn to your declaration, the one that is marked as Exhibit 1. Paragraph six. Yeah. Α 10 You describe the general methodology 11 of computing that payment; is that right? 12 Α Correct. 13 But you yourself have not made those 0 14 calculations? 15 Α Correct. 16 0 Are you generally aware as to the 17 amount of the second interim payment? 18 I am generally aware, yes. Α 19 How are you generally aware? 0 20 In discussions with my colleagues, Α 21 but not specifically. 22 What is your general awareness as to 0 23 the amount of that payment? 24 Α My assumption is that based on the 25 formula as described in section six of my

- <sup>1</sup> M. Elliott
- declaration, that the dollar amount is circa
- $^3$  1.7 million.
- <sup>4</sup> Q Do you have an understanding as to
- when that payment is due?
- 6 A It was due simultaneously with the
- <sup>7</sup> termination payment or as soon as practical
- 8 thereafter, so my expectation was very much that
- 9 it would have been on or around that time.
- 10 Q That time being on or around
- <sup>11</sup> November 12, 2012?
- 12 A Correct.
- 13 Q This payment has also not been paid?
- 14 A Correct.
- <sup>15</sup> Q Why hasn't it been paid?
- MS. DILUIGI: Objection. Calls for
- speculation.
- 18 If you know.
- 19 A I -- I don't know why the amounts
- have not been paid.
- Q Did you ever discuss with anyone why
- this approximately 1.7 million payment has not
- been made?
- A The discussions I had with the
- debtors was around what was the most efficient way

- M. Elliott
- to insure payment, and that was invoicing for, if
- you like, the entire amount on a -- a basis that
- 4 reflects the fact that the IPO had not at that
- 5 point in time been successful.
- <sup>6</sup> Q Is this second interim payment part
- of the same discussions you held surrounding the
- 8 IPO termination payment?
- <sup>9</sup> A Yes.
- 10 Q Is the IPO termination payment and
- second interim payment, were they invoiced at the
- 12 same time?
- 13 A No, they were not invoiced. They
- were -- rather than break it down into individual
- invoices, we put in one invoice for the entirety
- of our fees with an appropriate discount, which we
- did in the early stages of 2013.
- Q But the entirety of the IPO
- 19 termination payment and second interim payment,
- the entirety of those amounts were included in the
- same invoice; is that right?
- A Correct.
- 23 Q Is the -- are the funds that are part
- of the second interim payment at issue on this
- <sup>25</sup> current fee motion?

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Page 112
1
                         M. Elliott
2
                  I don't believe they are.
           Α
                  And are you aware of any committee
           0
    objection to payment of the funds associated with
    the second interim payment?
                  Not specifically.
           Α
                  Combining the first and second --
           0
    rather, sorry, combining the IPO termination
    payment and the second interim payment, those
10
    together total approximately $3.2 million, to the
11
    best of your knowledge; is that correct?
12
                  That is, just on simple math,
           Α
13
    correct.
14
                  MS. DILUIGI: But just for the
15
           record, Linklaters invoices in pounds, and
16
           so whatever the currency conversion rate.
17
                  MR. MARECKI: I'm basing it off the
18
           currency conversion rate in the motion,
19
           but -- the reply brief.
20
                  MS. DILUIGI: Just a clarification.
21
                  MR. MARECKI: Noted.
                                         Yes.
22
                  So this is -- so you said roughly
           0
23
    3.2 --
24
           Α
                  Yes.
25
                  -- million dollars?
           Q
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12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Pa 119 of 166 Page 113 1 M. Elliott 2 Α Um-hum. That became due on or around 0 November 12th of 2012? 5 Correct. Α 6 That was not invoiced for the first 0 time until some point in January 2013? Α Correct. I need to check the date, but I mean, that sounds --10 Do you recall who the invoices were 0 11 sent to? 12 Α From recollection, it would have been 13 to P3 and Arcapita Limited, which was the same 14 basis that we had previously invoiced the first 15 interim payment of 1.5 million dollars, which --16 sorry, the interim payment of 1.5 million dollars, 17 which had been paid in September 2012. 18 When was the first time that you 19 raised with the debtors collection of this 20 \$3.2 million? 21 Δ It would have been not long -- kind

- of mid to late November. So, not long after the
- <sup>23</sup> IPO -- IPO pricing meeting fell over.
- Q Is it your position that the
- Linklaters order approves the payment of this

12-11076-shl Doc 1336 Filed 07/10/13 Entered 07/10/13 18:43:03 Main Document Pa 120 of 166 Page 114 1 M. Elliott 2 approximately \$3.2 million? Α Yes, it is. Are you aware of any party disputing 0 Linklaters' ability to collect on that 6 \$3.2 million? Not specifically. Α Is the only reason Linklaters has not 0 collected on that \$3.2 million because of the 10 discussions that you held with the debtors? 11 MS. DILUIGI: Objection. Vaque and 12 calls for speculation. 13 We -- we -- we have throughout 14 this process sought to be -- sought to be 15 flexible, and we have a very strong and good 16 relationship with the debtors, and so we discuss 17 openly with them the most appropriate means of us 18 invoicing our outstanding fees, and that was the 19 conclusion we came to. 20 But the payment was due and 0 21 collectible as of November 12, 2012?

- 22 A That is my understanding.
- Q Why did the debtors request to defer
- payment of that obligation?
- MS. DILUIGI: Objection.

Page 115 1 M. Elliott 2 Speculation. Objection. Go ahead MR. MILLET: with the objection, then I will make mine. 5 MS. DILUIGI: You can go ahead. 6 MR. MILLET: Assumes facts not in evidence, and misstates his testimony. You can answer. 0 I don't think I have got anything --10 nothing further to say, really. 11 Why did the debtors not want to pay 0 12 on November 12th? 13 MS. DILUIGI: Objection. 14 Mischaracterizes testimony. 15 MR. MILLET: Assumes facts not in 16 evidence, that the debtors didn't want to 17 pay. 18 It's not that the debtors did not 19 want to pay. The debtors and I sat down and 20 discussed the most efficient and kind of pragmatic 21 way to secure payment, rather than going through 22 a -- necessarily a prescribed process, and so we 23 were -- that is the basis on which we ultimately 24 deferred some payment. 25 Why did you determine that it was the Q

1 M. Elliott 2 most efficient pragmatic way to secure payment by delaying the invoice until January 2013? MS. DILUIGI: Objection. Mischaracterizes testimony. 6 Α The debtors ultimately are the 7 vehicle through which we're going to secure payment, and so, as I said, from the start, we have consistently tried to be accommodating to 10 their requests. They invariably have the dialogue 11 with the committee. And so we were -- we listened 12 to what they had to say and were accommodating of 13 it. 14 Were the debtors the ones that 0 15 requested the deferment of the \$3.2 million 16 payment that became due in November 2012? 17 I mean, it's wrong to characterize it 18 as a request for deferment. It's better to 19 characterize it as in order to secure payment of 20 an appropriate -- secure payment of the 21 outstanding amounts, which includes the 3.2, the 22 better approach was to put in an invoice for the

Q Why was that the best approach?

entire amount with the appropriate --

23

 $^{25}$  A That was the advice of the debtor,

<sup>1</sup> M. Elliott

- 2 knowing that -- knowing the relationship that the
- $^3$  debtor has with the committee, but I don't know
- 4 why that was the advice or that was the request
- 5 that they made.
- Q Was it because -- was there -- to
- your knowledge, you said there was no outstanding
- 8 committee objection to payment of this
- 9 \$3.2 million; correct?
- A Correct, specifically.
- 11 O Did the debtors tell you that the
- committee would object if Linklaters sought
- payment?
- A Not specifically, no.
- <sup>15</sup> Q So what if the -- knowing the
- relationship the debtor has with the committee,
- how does that affect the timing of the
- 18 \$3.2 million payment that was due in November?
- MS. DILUIGI: Objection. Assumes
- facts.
- 21 A I cannot speculate as to the nature
- of the committee's relationship or the debtors'
- relationship with the committee. I can only say
- that we have a strong and supportive relationship
- with the debtor, and we listen to their, you know,

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                         M. Elliott
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    reasonable requests, or any advice they may give
    in that context.
                  So, this request was made to not make
    payment immediately upon the -- immediately upon
6
    it becoming effective as of November 2012?
           Α
                  Correct.
                  Do you know the total amount of fees
    Linklaters has incurred in connection with the
10
    EuroLog IPO?
11
          Α
                  If you mean by that all amounts,
12
    including those amounts that we have written off?
13
                        Let's start with that number.
           0
14
                  So, the headline -- I'm going to talk
           Α
15
    sterling, and I am going to talk generically.
16
    approximately 5.7 million sterling as an
17
    outstanding amount, and to which you would need to
18
    add in the 200K that we wrote off and another 150K
19
    that we wrote off at the beginning of the matter,
20
    and then you would have to add in the 1.5 million
21
    dollars that we were paid in September.
22
                  So -- so roughly --
23
                  MS. DILUIGI: It's not a math test,
24
           so if you can't do the math, I think --
25
                  In general is fine, but I will note
           Q
```

Pa 125 of 166 Page 119 1 M. Elliott 2 that you used two different currencies there, so I don't know if we are --Well, yeah. Well --Α Do you know it roughly in dollars? 0 6 Maybe we could stick to that, if you do. It's easier for me in sterling. Α think the total amount is roughly 7 million sterling, in terms of the total amount of fees, 10 which were then -- which we have written off, as I 11 say, nearly 500 sterling in terms of our initial 12 150 and then the subsequent 200. 13 So, 7 million sterling is roughly the 14 amount before any discounts are taken into effect? 15 Α Correct. 16 And the amount, total amount after 17 discount is roughly what? 18 If you go back to what we have put in 19 our -- it's just over four million. 20 Just over what? Q 21 Α Four. 22 You are seeking less than that, 0 23 considerably less than that in connection with 24 this fee motion; is that right?

Well --

Α

25

- 1 M. Elliott 2 MS. DILUIGI: Objection. Mischaracterizes the motion. So, the fee motion is with respect to Α 5 the balance of the amount that we have not secured 6 a court order on, so we have the secured court order, and so the fee motion is around the balance amount. Switching back to dollars, and we can 10 switch back if it's a little confusing, but the 11 motion speaks in terms of roughly 2.7 million as 12 the final payment that is being sought by 13 Linklaters?
- A Yes, roughly.
- Q Is that roughly consistent with your understanding?
- $^{17}$  A Yes.
- Q So for that portion, I'm going to refer to that as \$2.7 million.
- If the court grants the motion and
  approves the debtors' funding of Linklaters' fees
  of this \$2.7 million, is Linklaters going to
  consider that payment full satisfaction for all of
  Linklaters' fees in connection with the EuroLog
  IPO?

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1
                         M. Elliott
2
                  MS. DILUIGI: Objection.
          Hypothetical.
                  I mean it is hyp- -- that is
5
    hypothetical, but are you assuming in that fact
6
    pattern that those amounts under the original --
    the Linklaters court order have also been paid?
           0
                  Yes.
                        Let's say the interim payment,
    the IPO termination payment, the second interim
10
    payment and the final payment in the amount of
11
    $2.7 million, which is the amount requested in the
12
    motion, if all of that is paid, is Linklaters
13
    going to consider that payment full satisfaction
14
    of the fees incurred in connection with the IPO?
15
                                Same objection.
                  MS. DILUIGI:
16
           Α
                  We would have to look at that,
17
    because what that reflects is a substantial
18
    discount to face value on the basis of the IPO not
19
    having completed. So, on that fact pattern, the
20
    answer is yes.
21
                  In the case where there is a
22
    subsequent potential monetization event, we would
23
    have to discuss at that point in time the basis on
24
    which we would secure payment.
25
                  Meaning if there is a subsequent
           Q
```

- <sup>1</sup> M. Elliott
- monetization of the assets, Linklaters may seek to
- 3 claw back a portion of the discount that is
- 4 currently being provided to the --
- $^{5}$  A That's not what I --
- MS. DILUIGI: Objection.
- <sup>7</sup> Speculation.
- 8 A Yeah. And that's not what I said.
- 9 Q Explain it. I'm not trying to
- mischaracterize. I'm trying to understand.
- $^{11}$  A So, as we sit here today, with no --
- with no IPO, the deal that we negotiated in and
- around a failed IPO is the deal that we
- negotiated, and we will stand by that.
- If we get to a place where there is a
- new deal, be that an IPO, be that some other
- monetization event, then we will have a discussion
- $^{18}$  at that point in time what the basis, any basis of
- our fee arrangement would be.
- Q Are you saying a basis for a fee
- <sup>21</sup> arrangement of Linklaters' work on a future
- monetization event?
- A Correct.
- Q I'm talking about seeking additional
- payments based -- put everything else aside. I'm

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<sup>1</sup> M. Elliott
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- just talking about the EuroLog IPO work at this
- <sup>3</sup> point.
- If all of the payments sought, all
- 5 the payments that are contemplated in the
- 6 Linklaters order and the payments sought, the
- <sup>7</sup> 2.7 million payments sought in connection with the
- 8 current fee motion, if those are paid, will
- <sup>9</sup> Linklaters consider that full satisfaction for all
- the work performed in the past in connection with
- the EuroLog IPO?
- MS. DILUIGI: Objection.
- Speculation.
- A Again, if the status quo remains as
- it is, so no IPO, yes, that is the deal that's
- been struck.
- If -- in respect of any future
- monetization event, well, then we would need to
- discuss the basis on which any payment would be
- made going forward.
- Q Future monetization event, are you
- saying a future monetization event will affect
- whether or not Linklaters seeks additional fees in
- connection with the original EuroLog IPO work?
- MS. DILUIGI: Objection.

1 M. Elliott Mischaracterizes testimony. I don't think we can have that Α conversation until we know what the monetization event -- I can only speak on what the facts are 6 today. The facts are today there is no IPO. have come to an accommodation, we believe, in terms of what is the appropriate fee arrangement, and we will stand by that by reference to those 10 facts. 11 That is the appropriate fee 0 12 arrangement for today under these circumstances? 13 Α Correct. 14 And if the circumstances change, then 0 15 that fee arrangement may no longer be appropriate? 16 MS. DILUIGI: Objection. 17 Speculation. 18 At that point in time, we would have 19 to discuss a -- you know, a fee -- an appropriate 20 fee arrangement at that time. I can't speculate 21 on that today. 22 So regardless of what the court does 23 with respect to granting or denying the current 24 fee motion, that may or may not be a permanent

solution as to the amount of fees that Linklaters

25

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<sup>1</sup> M. Elliott
```

- is seeking to collect for the past work for the
- 3 EuroLog IPO?
- MS. DILUIGI: Objection. Vague and
- 5 ambiguous. Calls for speculation.
- <sup>6</sup> A Yeah, I can't speculate on that until
- <sup>7</sup> I know what -- you know, I can only talk about the
- 8 here and now.
- 9 Q Is it possible that Linklaters will
- pursue payment of additional amounts based on work
- performed in connection with the EuroLog IPO?
- MS. DILUIGI: Same objection. Calls
- for speculation.
- 14 A I can't comment on that until I know.
- 15 Q You can't comment whether it's
- possible?
- 17 A Yes. As I say, I need to -- I can
- $^{18}$  only go and address that point by reference to,
- 19 you know, a specific set of facts at a particular
- point in time, so I don't know whether it's
- possible or not possible.
- But in any event, we would be -- you
- can bet your bottom dollar that we will be talking
- to you good fellows.
- Q Were estimates of Linklaters' fees

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1
                         M. Elliott
2
    prepared during the course of the work on the
    EuroLog IPO?
                  We prepared estimates at the start of
    the transaction, and at various -- one or two
6
    specific instances going forward, but the very
    nature of the transaction, the length of time, the
    complexity, the unforeseen circumstances around
    the Chapter 11, meant that they were revisited.
10
                  When was the first estimate prepared?
           Q
11
           Α
                  When we opened the matter.
12
                  Was that in July 2011, roughly?
           0
13
           Α
                  Yes, roughly.
14
                  Do you recall what the initial
           0
15
    estimated fee amount was?
16
           Α
                  Very roughly, two-and-a-half to
17
    three-and-a-half million sterling, on some very
18
    fixed assumptions around timing.
19
           0
                  Do you know, sitting here, roughly
20
    what that translates to in dollars, in the current
21
    exchange rate? I know we are not being precise.
22
                  MS. DILUIGI: Can I give him a
23
           calculator?
24
                  MR. MARECKI: Yes, if you would like.
25
                  1.6 --
           Α
```

Page 127 1 M. Elliott 2 MS. DILUIGI: It is what it is. It is. I was looking MR. MARECKI: for a benchmark. I mean, we can sit here 5 all night, and I can pull out a calculator. 6 So 1.6 times. So three-and-a-half to Δ 7 five, three-and-a-half to \$5 million; is that right? Q Okay. All right. 10 MS. DILUIGI: Again, it is what it 11 is. 12 Α But to be clear, they were -- they 13 were, you know, our best placed estimates at a 14 time on a certain set of facts with very clear 15 boundaries around when we expected the deal to 16 close, all of which were ultimately proved to be 17 ill-founded. 18 Did you have involvement in the 19 preparation of that initial estimate? 20 Yes, I did. Α 21 0 Did you have ultimate approval over 22 that estimate? 23 Α Yes. 24 Did you agree with that estimate at Q 25 the time?

Page 128 1 M. Elliott 2 Α Yes. You say that was based on the initial 0 launch date. Was the initial launch date roughly in September 2011? 6 Δ Yes. Was the estimate revised after -- was 0 that launch date ever pushed back to a further date? 10 Α It was. 11 When was the launch date delayed? 0 12 what point was it determined that the launch date 13 needed to be delayed? 14 Α Midway through the summer of 2011. 15 0 Why was it determined that the launch 16 needed to be delayed? 17 It wasn't thought that the market 18 opportunity was sufficiently strong. 19 0 At that point, when was the expected 20 launch date pushed to? 21 There were a number of iterations, Α 22 but initially Q1 2012. 23 And then? 0 24 And then Q3 and Q4, 2012. Α 25 When the expected launch date was Q

1 M. Elliott 2 pushed to Q1 2012, did Linklaters prepare a revised estimate of the expected fees? Not at that point in time, no. Α When the launch date was pushed to Q2 0 6 2012, did Linklaters prepare a revised estimate of its expected fees? It wasn't Q2, it was Q3. Α MR. MILLET: Objection. 10 Α Q3 and Q4. To be clear, we, on a 11 reasonably regular basis, updated the debtors as 12 to the actual amount of our fees. 13 The point at which we sent them a 14 revised estimate was when we supplied the revised 15 engagement letter, when we sought to socialize 16 where we thought the fees might end up in light of 17 the circumstances as they presented themselves at 18 that point in time. 19 0 This is in the July 2012 engagement 20 letter? 21 Α Correct. 22 Is that amount reflected anywhere in 0 23 the engagement letter? 24 It is. Α

And what is that amount?

25

Q

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1
                         M. Elliott
2
           Α
                  This is sterling.
                  MS. DILUIGI:
                                 I think you have -- I
           think you have the document as an exhibit.
5
                  I believe it's Exhibit 3.
           0
6
           Α
                  Yes.
                        So it's in the range of 3.5 to
7
    $4.25 million, excluding the 150 writeoff.
                  When was the final launch of the
           0
    EuroLog IPO?
10
                  It technically launched in October,
11
    which is when -- you know, we published the
12
    intention to float announcement in October of
13
    2012.
14
                  Were there considerable services
           0
15
    performed by Linklaters after the launch of the
16
    IPO?
17
                  Yeah, absolutely.
                                      I mean, because
18
    from launch, you are in full execution to drive
19
    the process from there to pricing, so, launch is
20
    when you announce it to the market, and you are in
21
    full marketing mode, and you are going out on the
22
    road with the management team to market the -- the
23
    IPO, and it's a very intense period of work right
24
    up to the point at which you have your pricing
25
```

meeting on the night before admission.

Pa 137 of 166 Page 131 1 M. Elliott 2 Do you know generally how much in 0 fees Linklaters incurred after the launch of the IPO? I couldn't actually give you a Α 6 sensible estimate of that. Do you have an understanding, as to 0 the amount in total fees that Linklaters had incurred in connection with the IPO, how much of 10 those fees had been paid at the time of the 11 launch? 12 At time of the launch, in dollars, Α 13 the 1.5 million. 14 And was that the 1.5 million that is 15 referenced in the Linklaters order? 16 Α Correct, the interim -- the interim 17 payment. 18 Under the terms of the -- under the 19 terms of the EuroLog documentation, in the event 20 of a successful IPO, Linklaters' fees were going 21 to be paid out of the proceeds of that IPO; is 22 that right? 23 Α Correct.

24 What was your understanding as to the 0 25 source of the payment of Linklaters' fees in the

Pa 138 of 166 Page 132 1 M. Elliott event of a terminated IPO? In the event of a terminated IPO? Α 0 Yes. Our engagement was with P3 and Α 6 Arcapita Limited, and we had no reason to believe that they weren't able to source funds either from the debtors or indeed from other entities in order to make those payments. 10 Do you recall what the -- when the 11 final estimate Linklaters provided -- do you 12 recall the date of the final estimate Linklaters 13 provided of the total fees that were expected to 14 be incurred in connection with the IPO? 15 MS. DILUIGI: Are you specifically 16 referring to a written estimate? 17 MR. MARECKI: A written estimate, 18 sure. 19 Α So, so is the question when we 20 provided the estimate in our engagement letter 21 of --22 3.5. 0 23 The July 2012, did I Α Yeah. 24 anticipate what I thought the ultimate fees --25

Q

No.

Was that fee amount -- let's

```
1
                         M. Elliott
    start with this amount.
                  So as of July 2012 -- and referring
    to Section 3.2 of the engagement letter; correct?
           Α
                  Yes.
           0
                  And that estimates a range of
    3.5 million to 4.25 million pounds?
           Α
                  Yes.
                  Was this estimate of the total
10
    expenses ever revised at a future date?
11
                  Not -- no, it was not revised at a
           Α
12
    future date. There was ongoing sharing of
13
    information about what the actual numbers were,
14
    but there was no official revision of an estimate.
15
                  So there was sharing of actual
           0
16
    numbers as in, you mean actual fees incurred?
17
                  Correct.
           Α
18
                  And those were shared with whom?
           0
19
           Α
                  They were shared with the deal team
20
    at Arcapita, so Karim Si-Ahmed and Cherine
21
                  And also with the P3 team, so the
    Aboulzelof.
22
    general counsel, Jonathan Farrell, the finance
23
    director, George Aase. A-A-S-E.
24
                  At the time the engagement letter was
           0
25
    signed, do you have an understanding as to the
```

```
1
                          M. Elliott
2
    actual amount of fees that had been incurred by
    Linklaters?
                  At the time this engagement was
           Α
    signed?
6
                  Yes.
                        Exhibit 3, July 19, 2012.
           0
                  I don't recall today what they were,
           Α
    but at the time I would have done, and that would
    have helped inform the basis on which I would have
10
    pulled together the -- the estimated range.
11
                  You were responsible for putting
           0
12
    together this 3.5 to 4.25 million-pound estimated
13
    range?
14
           Α
                  I was.
15
                  Did you view that as accurate at the
           0
16
    time?
17
                  I did.
           Α
18
                  Did there become a point where you
19
    realized that that estimate was not accurate?
20
           Α
                  Yes, there was.
21
           0
                  At what point was that?
22
                  I don't remember specifically, but it
           Α
23
    was highlighted as -- when -- in the discussions
24
    that I had with the individuals that I mentioned.
25
                  It was highlighted in discussions
           Q
```

Page 135 1 M. Elliott 2 with the debtors? With the debtors, yes. Α 0 Was that ever highlighted in discussions -- do you know if that information was 6 shared with the committee or its advisors? I don't. I don't know. Α What was the -- makes it a little 0 difficult, comparing back from pounds to dollars. 10 How much overbudget, over this 11 July 2012 budget, estimated budget, were the final 12 fees and expenses of Linklaters? 13 MS. DILUIGI: If you know. 14 Α If you just take the numbers, 15 roughly, at the top, 5.7 -- well, 5.7 million 16 against 4.25. So, 1.4, 1.5 over budget. 17 1.5 --Q 18 Α Million pounds. 19 -- million pounds? 0 20 Yeah. Α 21 0 And again, the budget that is 22 reflected here was never updated; correct? 23 MS. DILUIGI: Objection. Asked and 24 answered, and mischaracterizes his 25 testimony.

```
1
                         M. Elliott
2
                  There was never another written --
           Α
    there was, as I say, sharing of information about
    what the actual numbers were on an ongoing basis,
    both written and oral.
6
                  Those are written and oral
           0
    communications with the individuals --
                  That I mentioned.
           Α
           0
                  Yes.
10
                  And bear in mind, these were only
           Α
11
                 They are my best estimate at the
    estimates.
12
    particular time.
13
                  Do -- these estimates included in the
14
    fee letter, what discounts do they reflect?
15
           Α
                  They reflected a 15 percent discount.
16
           0
                  And they also reflect a certain
17
    writeoff of invoices; is that right?
18
           Δ
                  That's correct.
19
           0
                  So even reflecting these discounts,
20
    reflecting some of these discounts, Linklaters was
21
    overbudget by, you estimate, 1.5 million pounds?
22
                  Well, if you -- no, because that
           Α
23
    1.5 million is without any discounts. You need to
24
    take 15 percent, so, 5.7 million is the -- the
25
```

amount, the aggregate amount without the benefit

```
M. Elliott
```

- $^2$  of any discount. Okay.
- If you took 15 percent of that 5.7,
- 4 it would come down to a lower number. You would
- $^{5}$  have to compare the 4.25 to that lower number to
- give you the delta on a discounted basis.
- And I'm sorry, I don't have a
- 8 calculator with me.
- 9 MS. DILUIGI: That's okay. It's not
- a math test.
- 11 Q What portion of the total discount do
- 12 you attribute to a concession due to the failed
- <sup>13</sup> IPO?
- A Okay. So, the concession that we put
- forward as being an agreed basis upon the basis of
- a failed IPO was an additional 15 percent
- discount, so in total, a 30 percent discount to
- 18 our face value.
- 19 Q The initial 15 percent discount is
- the discount reflected in Section 3.2 of the
- engagement letter?
- <sup>22</sup> A Correct.
- Q And that engagement letter was
- entered into prior to the termination of the IPO?
- <sup>25</sup> A Correct.

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Pg 138

- <sup>1</sup> M. Elliott
- Q And the additional 15 percent
- discount you are referencing, when was that
- discount agreed to?
- <sup>5</sup> A When we first entered into the
- 6 matter, back in July 2011, we had negotiations
- around the basis on which we were prepared to take
- 8 on the mandate, and part of the package of that
- <sup>9</sup> proposal was that on an aborted basis, we would
- discount by 30 percent.
- 11 Q Did those negotiations result in any
- written provision being included in the engagement
- 13 letter?
- $^{14}$  A Yes.
- 15 Q In what section of the engagement
- 16 letter?
- <sup>17</sup> A In 3.4.3.
- 18 Q And this is the 15 percent that is
- ultimately reflected in the Linklaters order?
- 20 A The additional 15 percent, yes.
- 21 Q So the 15 percent discount from this
- 22 provision of the engagement letter is the
- <sup>23</sup> 15 percent that is reflected -- the additional
- <sup>24</sup> 15 percent that is reflected in the Linklaters
- order?

Page 139 1 M. Elliott 2 Α If you are talking about paragraph five of the --Yes. Q So to be clear, the standing --Α Yes. 6 as a standing rate, we applied a 15 percent discount to our standing rates in order to -- on an ongoing basis. So on a successful IPO, we would have had a 15 percent discount. 10 Is this just with respect to the 11 EuroLog IPO, or is this with respect to other 12 clients? 13 Α This is with respect to the EuroLog 14 IPO. 15 Okay. 0 16 Just to finish the point, in the case 17 of an unsuccessful IPO, we would discount by an 18 additional 15 percent, so, in aggregate a 19 30 percent discount to our face value. 20 Q That 30 percent is also the 21 30 percent that is reflected in paragraph five of 22 the Linklaters fee order? 23 Α Correct. 24 Were there any --Q 25 MS. DILUIGI: Just objection.

- 1 M. Elliott 2 Mischaracterizes the fee order. Are there any additional discounts 0 that were taken aside from the 30 percent that is reflected in the Linklaters order? 6 Well, we wrote off 150,000 sterling, so call that -- you know, the dollar equivalent of 150,000 sterling. What services was that writeoff for? 10 It was for structuring, early-stage 11 structuring of the transaction.
- 12 It was for choice of the IPO -- the 13 nature and the choice of the IPO listing vehicle, 14 and whether we would be listed as a fund or a 15 property company.
- 16 It was in respect of some preliminary 17 due diligence.
- 18 So it was really getting the IPO --19 some of the key decisions around ensuring that the 20 IPO could be -- be progressed.
- 21 Is that a different writeoff than is 22 referenced in Section 3.2 of the engagement 23
- 24 No, it's the same writeoff. Α

letter?

25 Q Okay. So, there -- that is not a new

- M. Elliott
- <sup>2</sup> concession that has been made after entry of the
- 3 Links order; correct?
- <sup>4</sup> A No -- that is correct.
- <sup>5</sup> Q And that concession is reflected in
- the initial engagement letter executed in
- <sup>7</sup> July 2012?
- 8 A Correct.
- 9 Q So taking that into account, there
- has been no further concession aside from the
- amounts reflected in paragraph five of the Links
- order; is that right?
- MS. DILUIGI: Objection.
- A And the 200K writeoff, which we have
- an invoice we did write off.
- Q Isn't the 200K invoice also
- referenced in Section 3.2 of the engagement
- 18 letter?
- <sup>19</sup> A It is.
- O So all of these writeoffs and
- discounts are taken into account in their entirety
- in paragraph five of the Links order; is that
- <sup>23</sup> right?
- MS. DILUIGI: Objection.
- Mischaracterizes the order.

Page 142 1 M. Elliott 2 Α Yes, that is correct. There have been no further discounts 0 or writeoffs since then; is that right? MS. DILUIGI: Since when? 6 Since when? Δ There have been no further discounts 0 or writeoffs aside from those reflected in the order? 10 Aside from those reflected in the 11 order, no, that is correct. 12 I think if you can pull out the 13 order -- I will tell you the exhibit number as 14 soon as I find it. 15 Is that the one? Α 16 0 Exhibit 6; correct? 17 Α Yes. 18 And paragraph five. 0 19 Can you tell me your general 20 understanding of how payment should be calculated 21 under paragraph five? 22 My general understanding is that, Α 23 assuming payment had been made of the IPO 24 termination payment, and the second interim 25 payment, that in the event that the IPO had

```
M. Elliott
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- terminated, there was to be a reduction of an
- $^3$  additional 15 percent to insure that, if you like,
- 4 aggregate recovery under the matter was reflective
- of a 30 percent discount.
- 6 O Is that -- is that also -- is it a
- purely -- in your understanding, a purely
- 8 mechanical transaction, whereas there is an
- <sup>9</sup> additional 15 percent discount taken off the
- amount, and that is the amount that Linklaters is
- entitled to under this provision?
- MS. DILUIGI: Objection. Vague.
- 13 A The -- there was an element, which
- is, if you like, the piece outside -- the balance
- outside those payments that were required to be
- $^{16}$  made.
- Q Are you referring to the first three
- payments, the --
- <sup>19</sup> A Correct.
- Q -- interim payment, IPO termination
- payment, and second interim payment?
- 22 A Yes. So the balancing amount, which
- $^{23}$  is the -- I think we referred to it in dollars as
- the 2.7 million.
- Q We have been switching around a lot.

Pa 150 of 166 Page 144 1 M. Elliott 2 Α Yeah. Putting aside those first three 0 payments for now. 5 Α Okay. 6 Just with respect to this final 0 7 payment calculation. So, just -- my understanding is, Α there is an obligation on the part of the 10 committee and ourselves to discuss in good faith 11 the basis on which we would recover those amounts. 12 So there is a 15 percent discount 0 13 taken from the initial amount; correct? 14 There is a 15 percent -- my Α 15 understanding is that we would negotiate in good 16 faith to insure that holistically there would be a 17 15 plus 15 percent discount to our aggregate fees. 18 MS. DILUIGI: Which just for the 19 record is not the same as 30 percent. 20 It actually -- it leads to -- it Α 21 actually leads to a better result for you on that 22 calculation, as opposed to what we have done, 23 which is take 30 percent off the top and come up 24 with a number.

25 But the obligation on both parties

<sup>1</sup> M. Elliott

- was to discuss that in good faith and come up with
- a number around that dispute, if you like, around
- 4 that balancing amount. That is how I read section
- $^{5}$  five.
- 6 Q So there is essentially the 15, the
- <sup>7</sup> 15, and then a discussion?
- $^{8}$  A I -- I see it as a -- a 15, and then
- <sup>9</sup> a -- the discussion is around, if you like, the --
- yes, the balancing amount. So 15 and then 15, but
- the balancing amount would be a good-faith
- negotiation around the fact that there had been,
- if you like, a 30 percent discount across our
- 14 fees. That's how I read this.
- Does Linklaters typically give
- discounts on failed IPOs?
- 17 A Linklaters -- I don't think you
- can -- there is not one size fits all. Linklaters
- does and would give a discount on -- discounts on
- failed transactions, very much on a case-by-case
- 21 basis.
- Q Have you ever been involved as a
- partner -- did you mention there was one
- transaction or one other IPO transaction you have
- been involved on?

Page 146 1 M. Elliott 2 I mean, this is --Α Or did I get that wrong? 0 Α As a partner, this is the only IPO 5 transaction that I have been involved with. 6 As an associate, how many 7 transactions did you say you were involved on, again, IPO transactions? I don't have the precise number. 10 Do you have a general awareness as to 11 the discounts on those IPO -- discounts in fees on 12 those IPO transactions? 13 MS. DILUIGI: Objection. Assumes 14 facts. 15 Over those times and that point, no, Α 16 I'm afraid I don't. 17 As a partner now, do you have a 18 general awareness as to the level of discounts 19 that are applied to IPO fees? 20 Α A general awareness, yes. 21 0 What is your general awareness as to 22 the level of those discounts? 23 Α On a successful or a --24 Let's start with successful. Q 25 Α Again, it's very case-specific. Ι

- <sup>1</sup> M. Elliott
- have seen IPOs at a premium to face value, and I
- have seen those that have marginal discounts to
- face value on a successful IPO. So it's
- 5 case-specific.
- O In what circumstances -- by -- what
- do you mean by "premium"?
- A As in an excess over what our
- 9 notional rates would be.
- 10 Q And in what situations would you have
- a premium on a successful IPO?
- 12 A Just the negotiations that had been
- borne out with the client.
- 14 O How about unsuccessful IPOs?
- 15 A Typically there would be a discount
- applied.
- Q Of what general range?
- A Again, very fact and case specific,
- by reference to the nature of the client, and the
- volume of work, the size of the IPO, and I think
- you need to be very careful when you are talking
- about percentages. It's more about aggregate
- amounts.
- So, you -- you don't look at it
- always in percentage. You look at the amount of

```
1
                         M. Elliott
    cash recovery under the matter.
                  In terms of percentages, have you --
           0
    are you aware of any IPO that has provided greater
    than a 30 percent discount?
          Α
                  I am -- I am -- I am not -- I am not
    aware of any -- if I take this -- this -- I'm not
    aware of any transaction, of any IPO, indeed any
    transaction, where as currently presented, we,
10
    Linklaters, have agreed a discount in excess of
11
    the amounts in which we are talking here, which
12
    is, you know, a substantial amount of -- a
13
    substantial dollar amount. I'm just not aware of
14
    us having ever agreed to anything that large.
15
                  But that is also relative to the
           0
16
    amount of work and fees incurred in connection
17
    with the IPO; right?
18
           Δ
                  Correct.
19
                  Who makes a determination as to
           0
20
    whether to discount the billable rate?
                                              Is it the
21
    lead partner in charge or someone else?
22
           Α
                  The lead partner has, if you like,
23
    the ultimate responsibility, but it's very much a
24
    consensus-led business.
25
           Q
                  In the case of the EuroLog IPO, was
```

- M. Elliott
- it your responsibility to make the initial
- determination as to any discount in Linklaters'
- 4 fees?
- <sup>5</sup> A Yes.
- <sup>6</sup> Q Was it your determination to do the
- <sup>7</sup> initial 15 percent reduction reflected in this
- paragraph 3.2 of the engagement letter?
- <sup>9</sup> A Yes.
- Q And it was your determination to
- write off the various amounts reflected in
- paragraph 3.2 of the engagement letter.
- $^{13}$  A Yes.
- Q And why did you make those
- 15 determinations?
- 16 A In the -- you have to look at each of
- them on the facts at the particular time. The
- initial 15 percent was when we pitched for the
- work, given the nature of our relationship with
- Arcapita, and, you know, appetite to continue to
- invest in that relationship, and to -- to secure
- $^{22}$  the mandate.
- 23 Q So the 15 percent was -- that was
- part of the engagement letter --
- <sup>25</sup> A Yeah.

```
Page 150
1
                          M. Elliott
2
                   -- was part of the pitch?
           0
           Α
                  Yeah.
                  Is that unusual?
           0
5
                        You -- you would expect to pitch
           Α
6
    for work, and if you are ultimately concluded to
    be one or a number of potential successors, you
    would typically be asked to put forward a fee
    proposal, which I did.
10
                  Are you aware of any instances in
11
    which a client has paid the standard billable
12
    rates?
13
           Α
                  Yes.
14
                  Have you been involved in any of
15
     those situations?
16
           Α
                  Yes.
17
                   In the IPO context?
           0
18
                   In the IPO context?
                                         I am not.
19
    aware -- I'm aware of other examples, not the ones
    that I have been directly engaged with.
20
21
           0
                  But you haven't been involved
22
    in such?
23
                  Me, personally.
           Α
24
                  Has Linklaters ever put a client into
           Q
25
    insolvency proceedings?
```

Page 151 1 M. Elliott 2 MS. DILUIGI: Objection. We have a restructuring department. Α I can say I have never. 5 0 You have never? 6 Α No. Are you aware of anyone else ever? 0 I'm not aware of specifics. Α Have you or anyone else at 10 Freshfields notified P3 or Arcapita Limited that 11 it may initiate insolvency proceedings against 12 them if Linklaters' fees are not paid? 13 MS. DILUIGI: Did you mean to say 14 anybody else at Linklaters? 15 MR. MARECKI: What did I say? Yes. 16 I guess they are not on the phone. 17 So, the question was --Α 18 Let me rephrase that. 0 19 Have you or anyone else at Linklaters notified P3 or Arcapita Limited that Linklaters 20 21 may initiate insolvency proceedings against them 22 if the Linklaters fees are not paid? 23 Α Not that I am aware. 24 Are you aware of any plans for Q 25 Linklaters to do that in the event that the IPO

- 1 M. Elliott 2 fees sought in connection with the current motion are not funded by the debtors? Α I'm not currently aware, but I can't comment on that in -- you know, in abstract. 6 But you are not aware of any discussions to that effect? Α No. Why does Linklaters need to get paid 10 now rather than upon a monetization event? 11 MS. DILUIGI: Objection. 12 Α We have a court order that stipulated 13 that we should have been paid in November.
- 14 the support of the debtors, we are just seeking to 15 have that court order honored. 16 0 Well, we discussed earlier that
- 17 \$3.2 million of that is not a dispute in this 18
- motion, which has not been paid to Linklaters
- because the debtors have requested that you not 20 request the funding at this point. Is that right?
- 21 Α No. What the debtors requested was
- 22 that we submit an invoice with the entirety of our
- 23 amount, with a commensurate discount, which we
- 24 have done.

19

25 Which was submitted in January of Q

1 M. Elliott this year; right? But it has not been paid. Α And it's several months later and it 0 still has not been paid. 6 Δ Correct. 0 Do you have any basis to believe that P3 or Arcapita would be -- Arcapita Limited rather, would be forced into insolvency 10 proceedings if Linklaters' fees aren't paid now? 11 Α I don't know the strength of their 12 balance sheets, so I can't comment on that. 13 Are you aware of any contemplated 14 reimbursement agreements between any entities? 15 For example, a reimbursement agreement between P3 16 and Arcapita Limited and entities that are -- and 17 other entities that hold substantial assets? 18 I'm aware of generic discussions, but 19 not the detail. 20 What is your understanding of the 21 generic discussions? 22 Simply that there were discussions Α 23 around what arrangements were to be put in place 24 around reimbursement, but nothing more.

Has Linklaters had any involvement in

25

Q

Page 154 1 M. Elliott 2 drafting those reimbursement agreements? 3 Α No. Are you aware of such reimbursement 0 5 agreements being used in other situations? 6 Α No. Objection. Vague. MS. DILUIGI: To your knowledge, is this a unique 0 arrangement? 10 Α Is what a unique arrangement? 11 Have you dealt with -- have you dealt 0 12 with reimbursement agreements of this nature 13 before? 14 MS. DILUIGI: Objection. Vague and 15 ambiguous. 16 Α No, but I can say there is a lot 17 about this transaction that is unique. 18 Do you have any understanding as to 19 how the contemplated reimbursement agreements 20 would work? 21 Α No. 22 Do you know if any reimbursement 0 23 agreements have been executed at this date? 24 I don't know. Α 25 Do you know why any reimbursement Q

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1
                          M. Elliott
2
     agreements may or may not have been executed?
3
           Α
                   No.
                   Do you have any understanding as to
           Q
5
     what parties would enter into them?
6
           Α
                   No.
7
                   Is it fair to say you know very
           0
     little about reimbursement agreements?
                   I know very little about them.
10
                   MR. MARECKI: Can I have five?
11
           think there is one more thing I want to go
12
           over.
13
                   (Recess taken.)
14
                (Continued on next page with witness
15
     jurat.)
16
17
18
19
20
21
22
23
24
25
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	Page 156				
1	M. Elliott				
2	MR. MARECKI: So we are done.				
3	MS. DILUIGI: I have no questions.				
4	000				
5	I, MATTHEW ELLIOTT, the witness herein,				
6	do hereby certify that the foregoing testimony of				
7	the pages of this deposition to be a true and				
8	correct transcript, subject to the corrections, if				
9	any, shown on the attached page.				
10					
11					
12	Subscribed and sworn to before me this				
13	day of,				
14					
15	NOTARY PUBLIC				
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					

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	Page 158				
1					
2	CERTIFICATE				
3	STATE OF NEW YORK )				
4	: SS.				
5	COUNTY OF NEW YORK )				
6					
7	I, BONNIE PRUSZYNSKI, a Notary				
8	Public with and for the State of New York,				
9	do hereby certify:				
10	That MATTHEW ELLIOTT, the witness				
11	whose deposition is hereinbefore set forth,				
12	was duly sworn by me and that such deposition				
13	is a true record of the testimony given by				
14	the witness.				
15	I further certify that I am not related				
16	to any of the parties to this action by				
17	blood or marriage, and that I am in no way				
18	interested in the outcome of this matter.				
19	IN WITNESS WHEREOF, I have hereunto				
20	set my hand this 17th of March, 2013.				
21					
22					
23	Bonnie Pruszynski				
24					
25					

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3	WITNESS	PAGE	
4	MATTHEW ELLIOTT		
5	BY MR. MARECKI	5	
6			
7	EXHIBITS		
8	Elliott Exhibit 1 Declaration of	10	
9	Matthew Elliott		
10	Elliott Exhibit 2 Supplemental	11	
11	Declaration of Matthew		
12	Elliott		
13	Elliott Exhibit 3 Engagement letter	14	
14	Elliott Exhibit 4 Declaration of	51	
15	Matthew Elliott re August		
16	8th Linklaters motion		
17	Elliott Exhibit 5 Proposed order re	54	
18	August 8th Linklaters motion		
19	Elliott Exhibit 6 Order confirming	65	
20	debtors' authority to pay		
21	certain transaction expenses		
22	incurred in connection with		
23	the EuroLog initial public		
24	offering		
25			
1			

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2	Elliott	Exhibit 7 August 16, 2012	72	
3		e-mail chain with		
4		attachment, redline copy of		
5		Order		
6	Elliott	Exhibit 8 Order pursuant to	80	
7		Section 105(a) and 363(b) of		
8		the bankruptcy code and Rule		
9		6004(h) of the bankruptcy		
10		rules, authorizing debtors		
11		to launch the EuroLog IPO		
12	Elliott	Exhibit 9 Debtors' reply to	87	
13		objection of the Official		
14		Committee		
15				
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